



THE PRESIDENT'S **RECOVERY** PRIORITIES

Ebola don go, leh we make Salone grow!

**Quick Guide to the
President's Recovery Priorities**

- **Context and introduction**
- **Sector Key Results, Priority Initiatives, Sub-Initiatives and Milestones**
- **Glossary**
- **Appendix**


- **Context and introduction**
- **Sector Key Results, Priority Initiatives, Sub-Initiatives and Selected Milestones**
- **Sub-Initiative funding sources**
- **Glossary**

The President's Recovery Priorities delivery approach is...

... grounded in clear principles

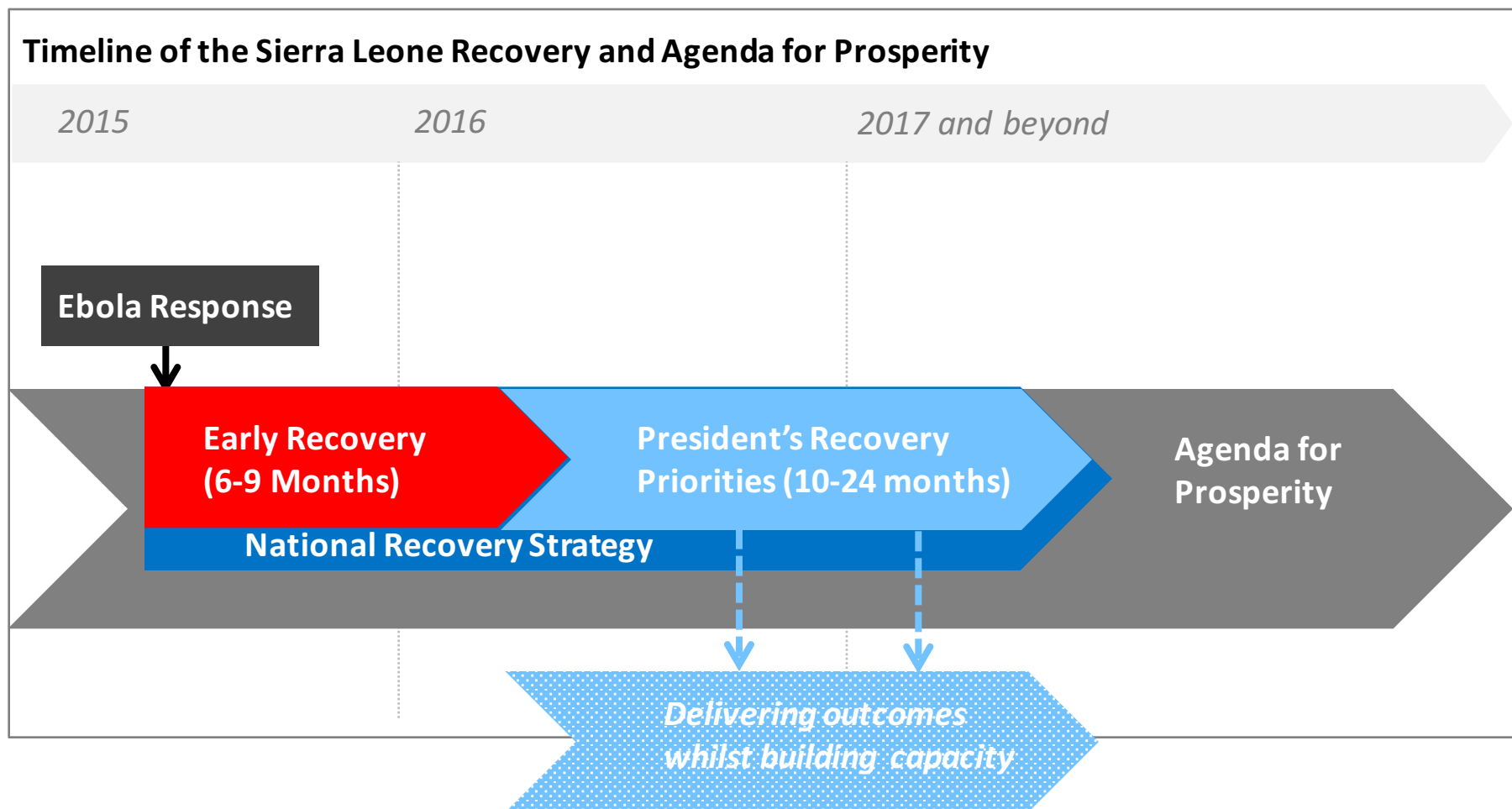
- 
- Committed top leadership:** His Excellency the President is driving delivery
 - Ambitious, concrete targets:** targets are aspirational but concrete and measurable
 - Dedicated budgets:** budget priorities for all will align with delivery priorities
 - Complimentarity and mutual reinforcement:** initiatives will have multiplier effects across all sectors
 - Decentralisation:** implementation and accountability at district and local levels
 - Transparency and accountability:** clear and objective reporting of progress across all sectors
 - Sustainable empowerment:** unrelenting focus on building capabilities at all levels of MDAs

... and executed in 5 process steps

- 
- Focus on a very limited number of core priorities,** with assigned budgets and targets; in numbers, not words
 - Use of catalysing forces** such as intensive working sessions to focus minds, deepen plans, align budgets and address obstacles
 - Establish a delivery system,** adjust existing system to reflect breadth of plans and requirement to build lasting capacity in MDAs
 - Conduct robust performance management using delivery system,** monitor progress against KPIs via weekly meetings and dashboards, and problem-solve issues as they arise
 - Create irreversible pressure to perform,** by strengthening community engagement and deploying effective communication strategies



7 sectors have been prioritised in this second phase of the recovery process



13 Key Results will be delivered in the 7 Sectors by June 2017.....



Health

- Save the lives of **600 women and 5,000 children**
- Prevent, detect, respond to epidemics and ensure **zero cases of EVD**



Social Protection

- Ensure continuous care for **EVD-affected persons and survivors**
- Provide income support to **59,000 vulnerable households**



Education

- **Improve learning outcomes** by training at least **40,000 teachers in core subjects and reducing overcrowding** in severely affected schools
- Institute nationwide school feeding for **1.2 million children** in all GoSL and GoSL assisted primary schools



Private Sector Development

- **Create 10,000 jobs** across key agriculture value chains
- Support **1,000 MSMEs to increase their competitiveness**, including agribusinesses across key value chains



Water

- Provide safe, affordable and sustainable water supply services to **600,000 people in Freetown**
- Provide safe water supply to **700,000 people** in the provinces



Energy

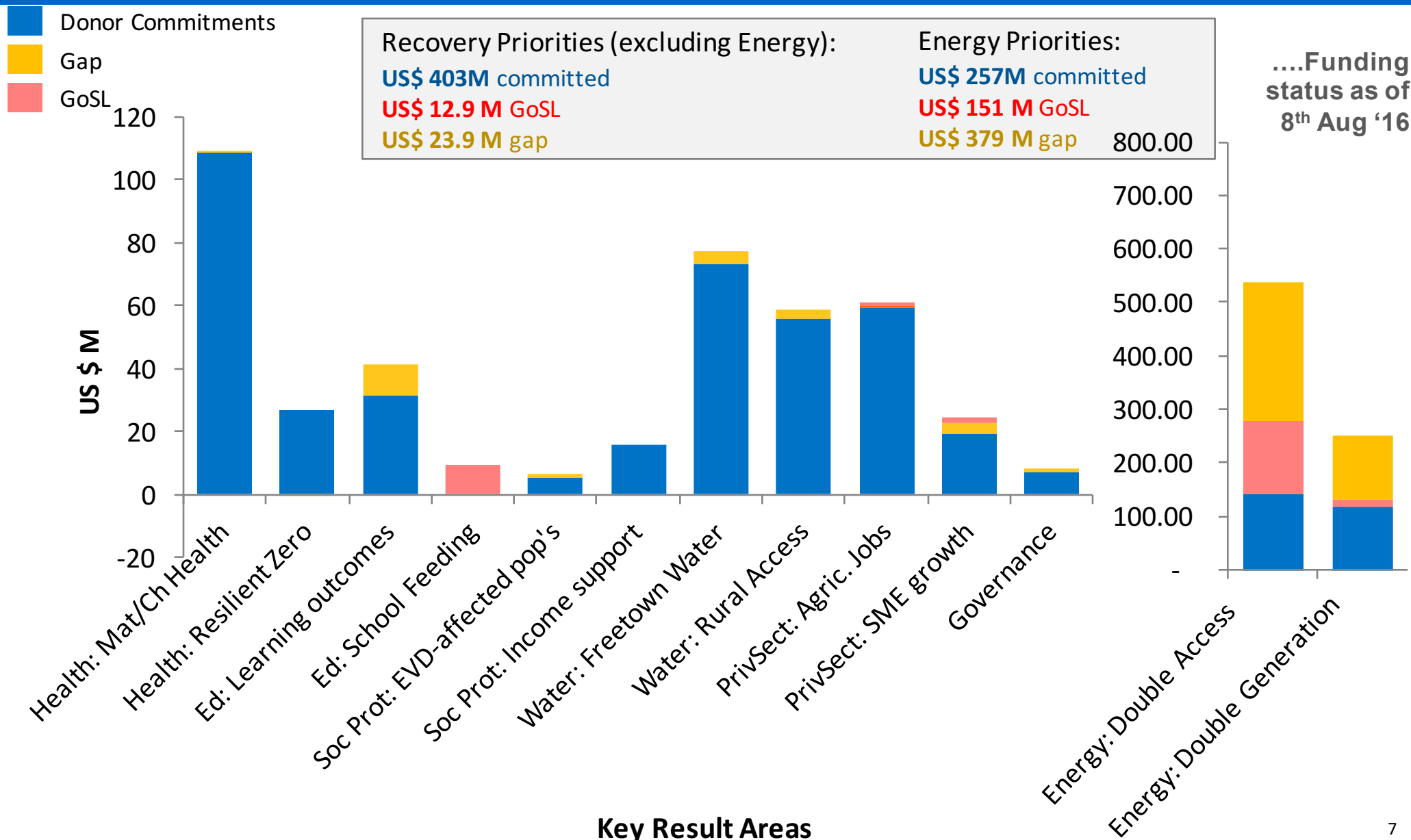
- Double access to electricity from 125,000 to **250,000 households**
- **Double the total operational power** generation capacity from 75MW to 150MW



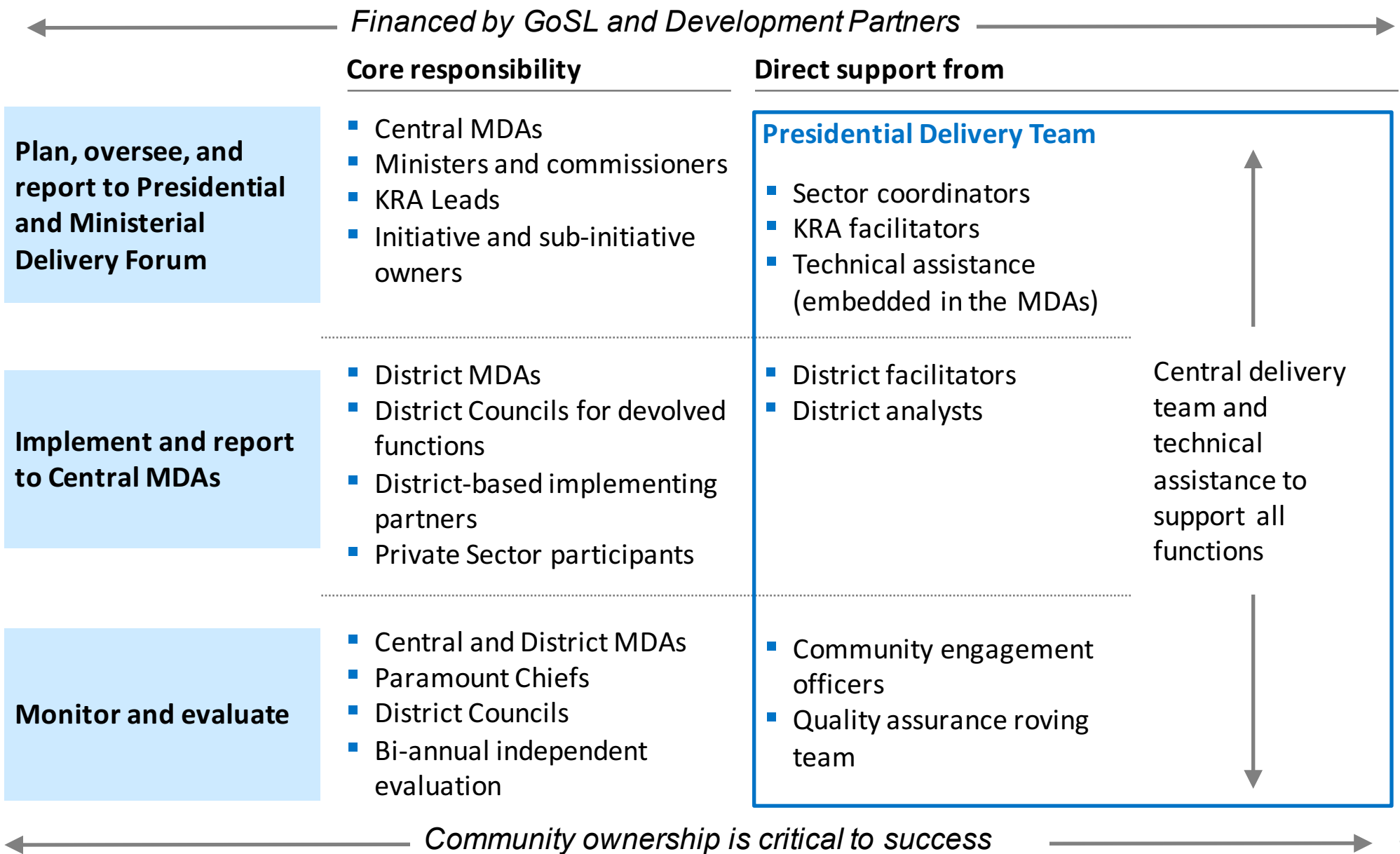
Governance

- **Improved service delivery and efficiency of Government spending** for recovery priority sectors

Funding commitments and gaps that are being addressed....



Delivering the President's Recovery Priorities relies on involvement of multiple stakeholders



MDAs consulted with multiple stakeholders to determine and confirm priority initiatives that would deliver the 13 Key Results

**Chieftom, District,
and local leaders**



**Implementing and
development partners**



**Private sector
partners**

Community Engagement Tour consulted Paramount Chiefs, Village & Tribal Headmen, District Council Chairmen and Mayors, Councilors and other stakeholders

Bilateral meetings and **deep-dive sessions** to obtain input, align programmes and agree budgetary support

Focus groups to brief private partners on progress, listen to feedback, and understand challenges to growth

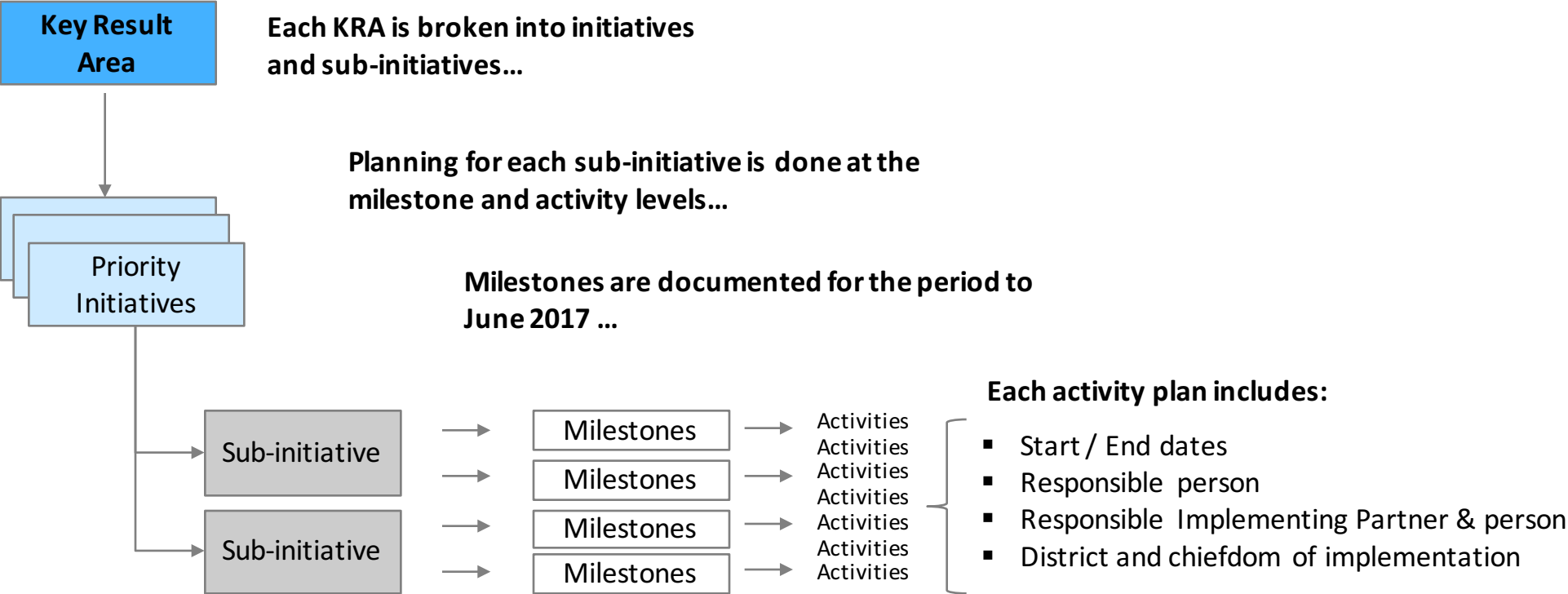
Sector-specific working groups

Inception and refinement of the President's Recovery Priorities

Priority initiatives have now been designed to achieve the 13 Key Results. Milestones have been identified to help us track those initiatives

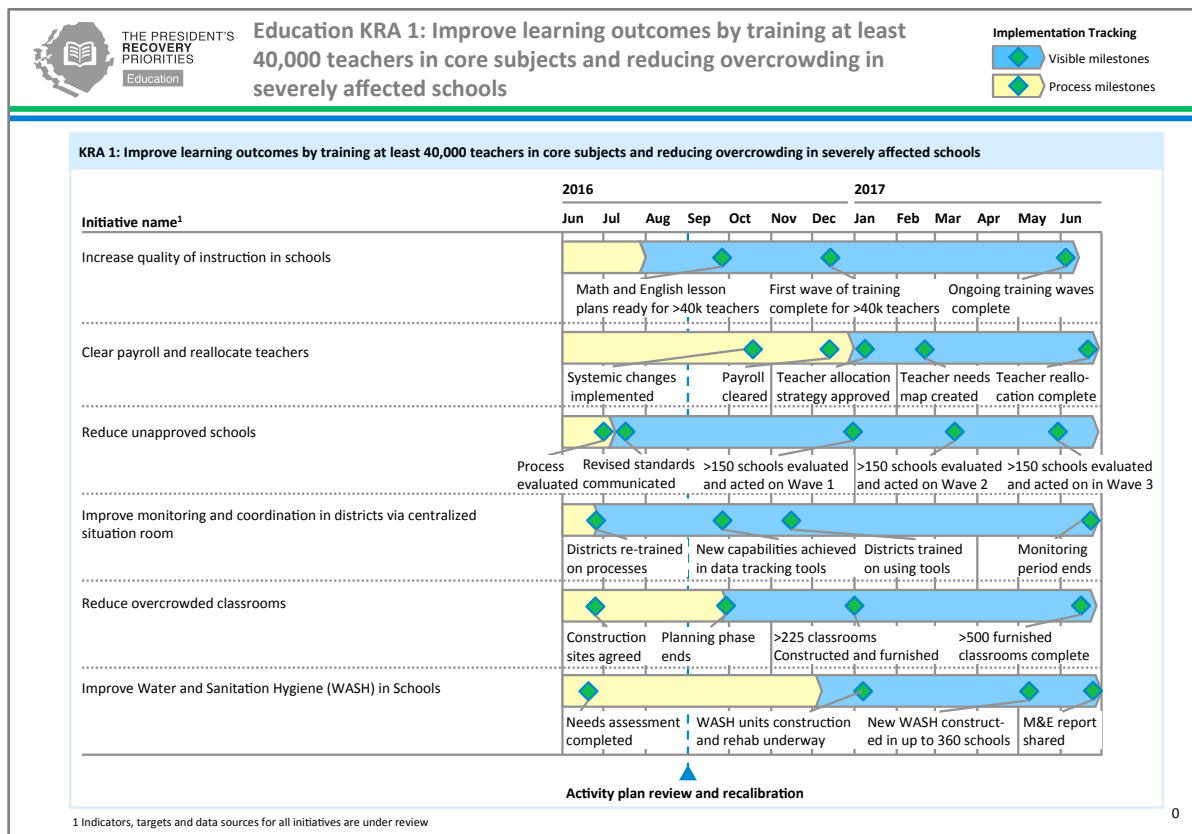
Key results driven by initiatives, sub-initiatives, and detailed activity plans

Example structure



Detailed activity plans are developed and documented in 3 month cycles

Milestones are achieved through implementation of the detailed activity plans; there are both “process” and “visible” milestones



For each KRA, initiatives timelines track the ‘process’ and ‘visible’ milestones to show the critical path to achieving the end target:



Process milestones:

- Critical points for the achievement of the KRA that are not ‘visible’ to the public
- Ex: new school curriculum developed



Visible milestones:

- Critical points for the achievement of the KRA that can be verified by the public
- Ex: all primary school teachers using new curriculum

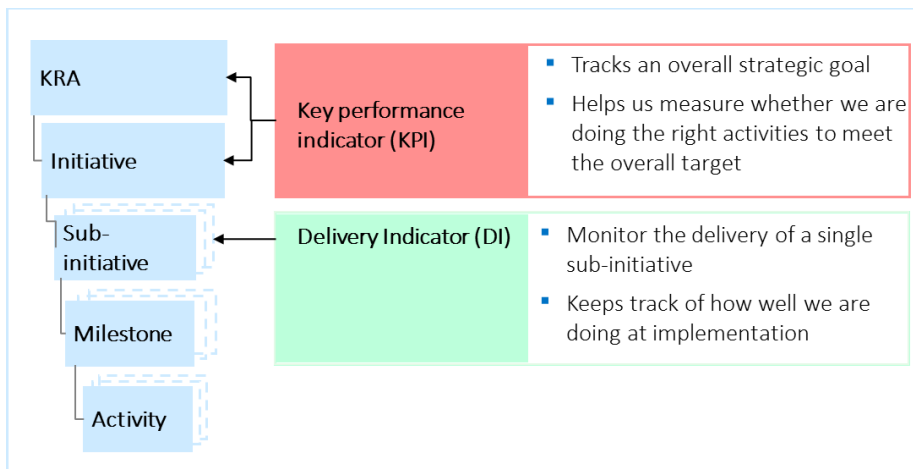
All KRA summaries are supported by more detailed timelines drilling down to the sub-initiative level.

Detailed activity plans are developed and documented in 3-6 month cycles

Implementation is internally and publicly tracked for completion, performance, and accountability

Each priority initiative and sub-initiative team have selected performance metrics...

Key Performance Indicators (KPIs) and Delivery Indicators (DIs) monitor success at the KRA through sub-initiative levels



... which are reported on regularly to track progress

Priority initiatives and sub-initiatives show weekly progress through trackers reported at Presidential and Ministerial Delivery Forums



Milestone progress summary

Sector	Key Result Area	Started ¹	Completed ²	Spotlight sub-initiative
Health	Maternal and Child health	40/48 ●	7/11 ●	
	Resilient Zero	53/80 ●	5/15 ●	2.1.2 Build a maternal and perinatal mortality reporting system
Social Protection	EVD Survivor Care <u>MeHS</u>	13/13 ●	4/5 ●	3.2.2: Provide Health care services to EVD survivors
	<u>MeSWGCA</u>	6/11 ●	4/11 ●	
Education	Income support to 59,000 households	5/6 ●	0/0 ●	
	Improve learning outcomes by training and reducing overcrowding	12/26 ●	3/12 ●	
	School feeding for 1.2mil children	5/6 ●	3/3 ●	2.1: Set up operational capacity for school feeding
PSD	Create 10,000 agricultural jobs	36/44 ●	10/17 ●	
	Support 1,000 MSMEs to increase their competitiveness	37/40 ●	6/7 ●	2.2.3 Develop Capacity of Standards Bureau, PMB & SLIEPA

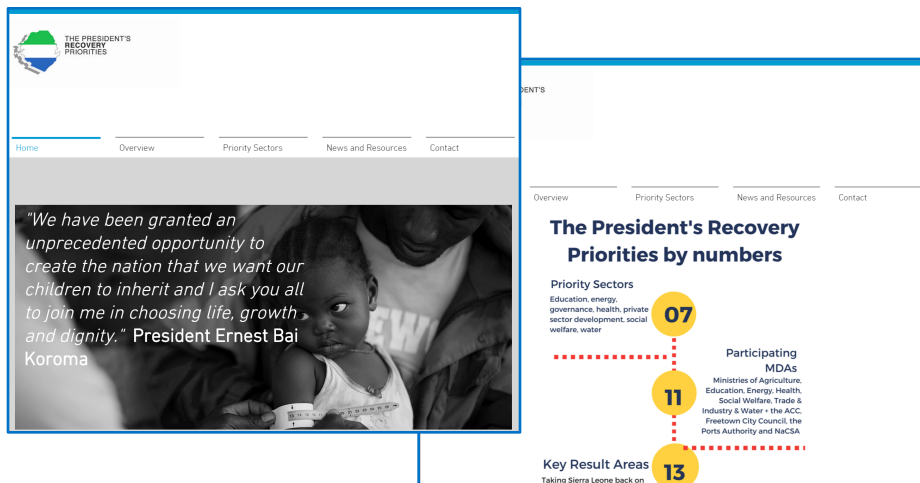
¹ Milestones which start on time, out of all of those which are scheduled to have started. As of Tuesday 5 pm, of the current week
² Milestones which end on time, out of all of those which are scheduled to have ended. As of Tuesday 5 pm, of the current week

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Information on plans and implementation is available and accessible to all to increase transparency and accountability

presidentsrecoverypriorities.gov.sl

Official website of the President's Recovery Priorities provides updates and implementation tracking



District packs with chiefdom level information provided to Paramount Chiefs, District Councils, Development Partners and Civil Society

All other stakeholders

Local leaders

Donors

Civil society

Members of the public

Media

@RecoverySL

Receive updates through Twitter by following us



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- **Sub-Initiative funding sources**
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Health KRA 1: Save the lives of 600 women and 5,000 children by 2018

Health KRA 1: Save the lives of 600 women and 5,000 children by 2018

Priority Initiatives	Sub initiatives
1 Human resources for improved RMNCH outcomes	<ol style="list-style-type: none"> 1. Expand HRH workforce 2. Expand pre-service capacity for midwifery and higher nursing cadres to train 226 midwives 3. Ensure right policy and strategic environment for HR management 4. Upskill health workforce in RMNCH (training and supportive supervision) 5. Implement recommendations of payroll review
2 Increase capacity of community health workers	<ol style="list-style-type: none"> 1. Strengthen National Community Health Worker Programme
3 Strengthen supply chain system	<ol style="list-style-type: none"> 1. Ensure supply of long lasting insecticidal nets (LLINs) 2. Ensure supply and maintenance of cold chain equipment 3. Improve supply systems for Free Health Care commodities
4 Reduce teenage pregnancy	<ol style="list-style-type: none"> 1. Increase access to and availability of SRH services to adolescents
5 Develop a functional national ambulance service	<ol style="list-style-type: none"> 1. Make available reliable transportation to all women in need of EMONC services nationwide
6 Improve Emergency Obstetric Services	<ol style="list-style-type: none"> 1. Bring 25 BEmONC and 4 CEmONC facilities up to the required standards, including IPC compliance and sanitation and hygiene facilities

Health KRA 2: Resilient zero - Prevent, detect, respond to epidemics and ensure zero cases of healthcare associated EVD

Health KRA 2: Resilient zero - Prevent, detect, respond to epidemics and ensure zero cases of healthcare associated EVD

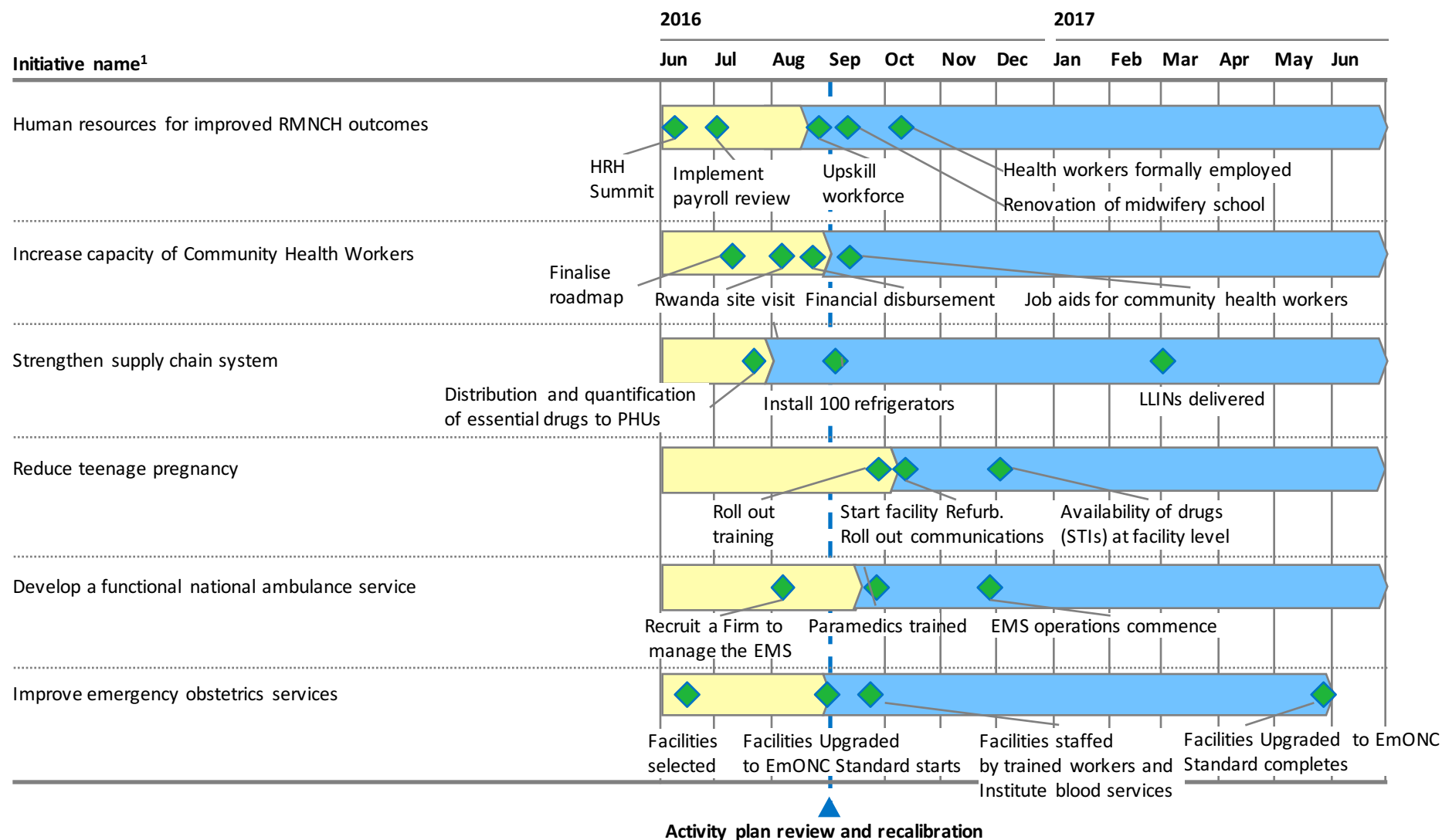
Priority Initiatives	Sub initiatives
1 Strengthen health data systems	1. Ensure robust data systems with 100% complete and 100% timely reporting 2. Build a maternal and perinatal mortality reporting system with death review as part of the disease surveillance system providing complete and timely reports
2 Improved infection prevention and control in health facilities	1. Ensure all health facilities achieve >80% compliance for IPC measures 2. Ensure all health facilities meet national guidelines for screening and isolation protocols 3. Ensure 129 CHCs and 369 CHPs health facilities meet national guidelines for WASH
3 Strengthened integrated disease surveillance, reporting, and response at national, facility, and community levels	1. Ensure all PHUs and ports of entry provide 100% complete and 100% timely surveillance reports 2. Ensure CBS provides >80% complete and timely weekly surveillance reports on target diseases and events 3. Ensure response teams have ability to dispatch within 24 hours after notification of a suspected epidemic disease according to international health regulations 4. Establish 13 district and 1 national emergency operations centers and achieve excellent rating (>80%) in exercise assessments 5. Ensure 5 reference laboratories have capacity and capability to efficiently receive samples and confirm cases within 72 hours
4 Improve Community Sanitation	1. Promote Community Sanitation and Hygiene across 400 rural communities and 4 small towns, targeting a population of 270,000 2. Promote solid waste management in 2 district headquarter towns (Makeni, Kenema. As per previous work in Bo pilot) 3. Promote community sanitation and hygiene in Western Area Urban – solid waste management 4. Promote community sanitation and hygiene in Western Area Urban – liquid waste management

Health KRA 1: Save the lives of 600 women and 5,000 children by 2018

Implementation Tracking



Health KRA 1: Save the lives of 600 women and 5,000 children by 2018



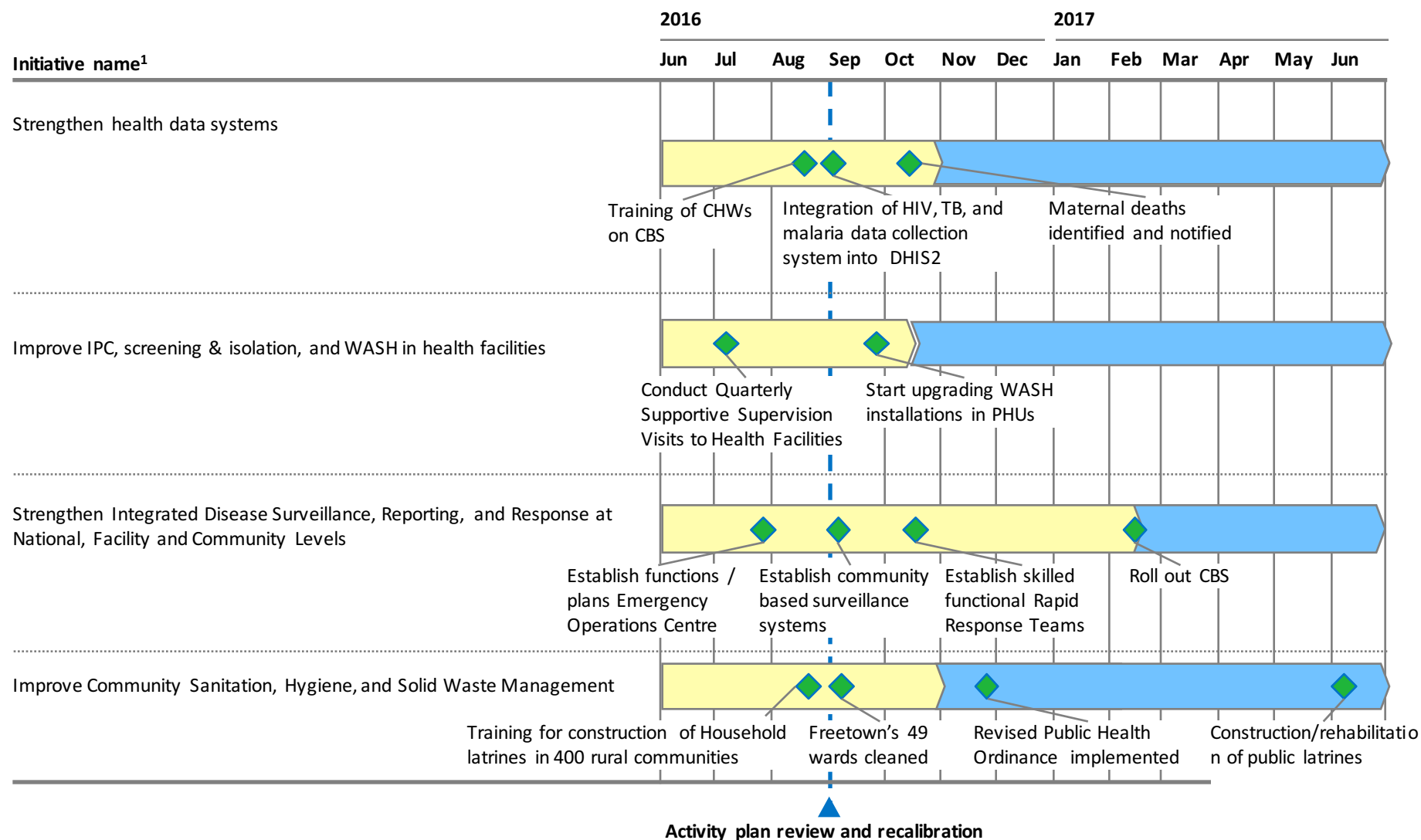
¹ Indicators, targets and data sources for all initiatives are under review

Health KRA 2: Resilient zero - Prevent, detect, respond to epidemics and ensure zero cases of healthcare associated EVD

Implementation Tracking



Health KRA 2: Prevent, detect, respond to epidemics and ensure zero cases of healthcare associated EVD



¹ Indicators, targets and data sources for all initiatives are under review

Social Protection KRA 1: Ensure continuous care for EVD-affected persons and survivors

Social Protection KRA 1: Ensure continuous care for EVD-affected persons and survivors

Priority Initiatives	Sub initiatives
<div>1</div> Facilitate access to the provision of integrated comprehensive free healthcare for survivors (MOHS)	1. Provide Health care services to EVD survivors



Social Protection KRA 2: Provide Cash Transfers to 59,000 Vulnerable Households Nationwide

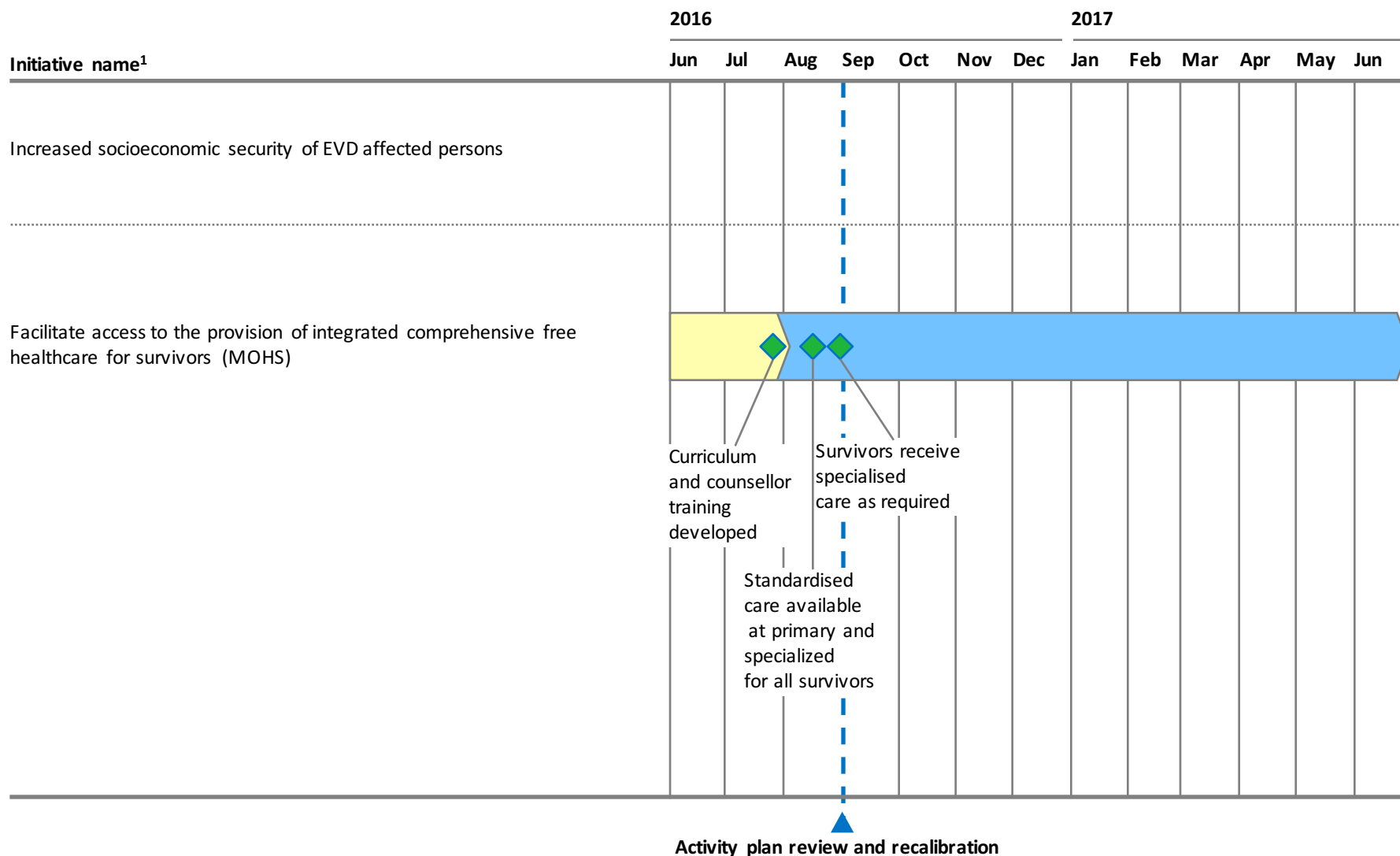
Social Protection KRA 2: Provide Cash Transfers to 59,000 Vulnerable Households Nationwide

Priority Initiatives	Sub initiatives
1 47,400 extremely poor & vulnerable households receiving unconditional cash transfers	<div><div>1. Provide unconditional cash transfers to an additional 14,260 extremely poor & vulnerable households</div><div>2. Continue unconditional cash transfers to 33,708 extremely poor & vulnerable households from initial 6-9 months</div></div>
2 11,600 youths in extremely poor and vulnerable households receiving conditional cash transfers through Labour Intensive Public Works	<div><div>1. Provide conditional cash transfers in the form of Wages to 11,600 youths in extremely poor and vulnerable households through Labour Intensive Public Works</div></div>



Social Protection KRA 1: Ensure continuous care for EVD-affected persons and survivors

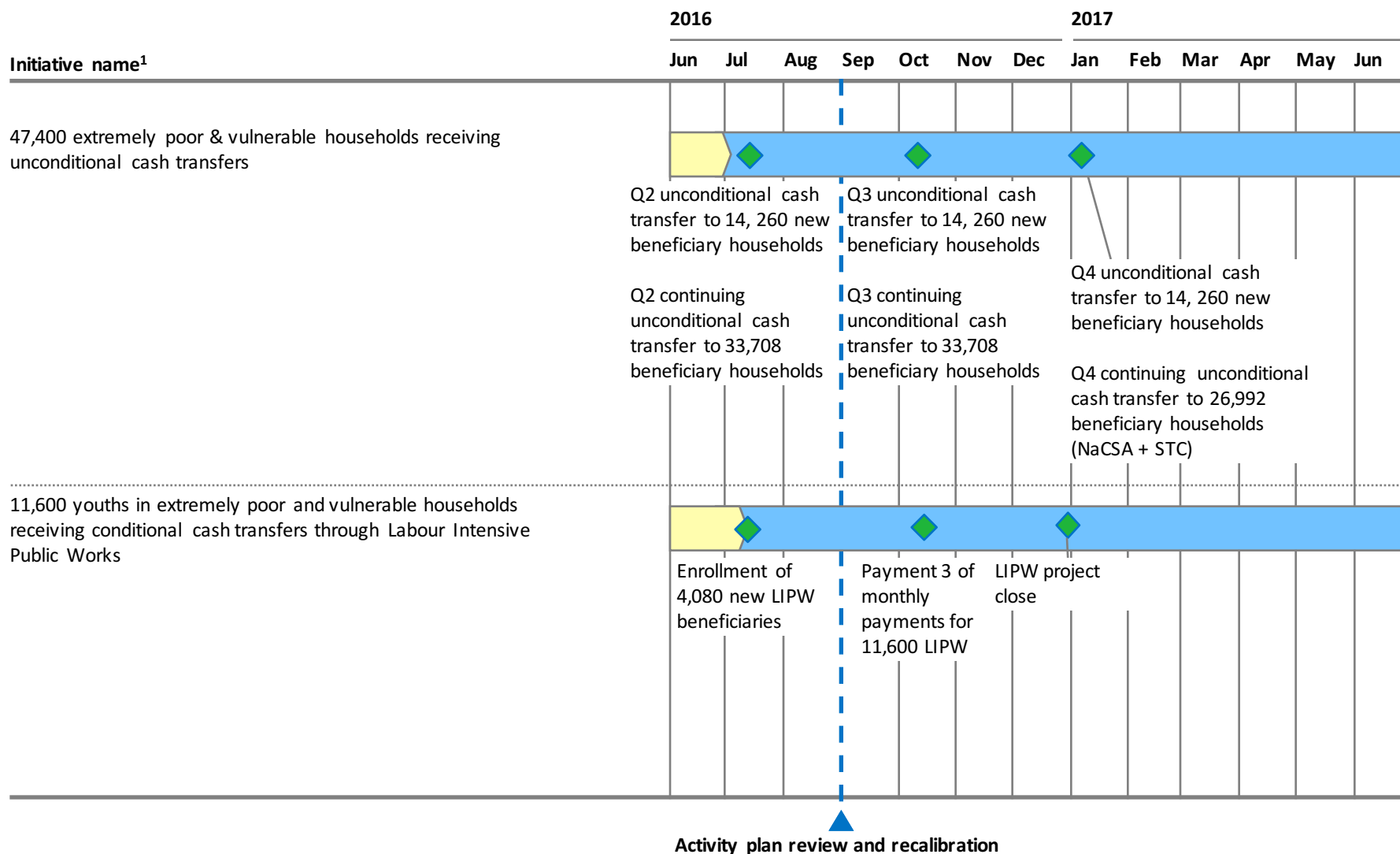
Social Protection KRA 1: EVD survivor care



¹ Indicators, targets and data sources for all initiatives are under review

Social Protection KRA 2: Provide Cash Transfers to 59,000 Vulnerable Households Nationwide

Social Protection KRA 2: Providing Cash Transfers to 59,000 Vulnerable Households Nationwide



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Education KRA 1: Improve learning outcomes by training at least 40,000 teachers in core subjects and reducing overcrowding in severely affected schools

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Priority Initiatives	Sub initiatives
1 Increase quality of instruction in schools	1. Develop lessons plans and distribute to all teachers 2. Train teachers in primary, junior secondary, and secondary schools
2 Clear payroll and reallocate teachers	1. Clear payroll 2. Reallocate teachers
3 Reduce unapproved schools	1. Reform standards and processes for school approval 2. Implement reforms and approve new schools
4 Improve monitoring and coordination in districts via centralized situation room	1. Train and equip districts to effectively report on data in schools 2. Run situation room to track performance and coordinate actions
5 Reduce overcrowded classrooms	1. Construct at least 500 furnished classrooms
6 Improve Water and Sanitation Hygiene (WASH) in Schools	1. Improve WASH standards by ensuring construction, rehabilitation, or validation of WASH facilities at 360 schools

Education KRA 2: Institute nationwide school feeding for 1.2 million children in GoSL and GoSL assisted primary schools

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Priority Initiatives

Sub initiatives

- | Priority Initiatives | Sub initiatives |
|-----------------------------------|---|
| 1 Launch school feeding programme | <ul style="list-style-type: none">1. Set up operational capacity2. Launch school feeding programme |

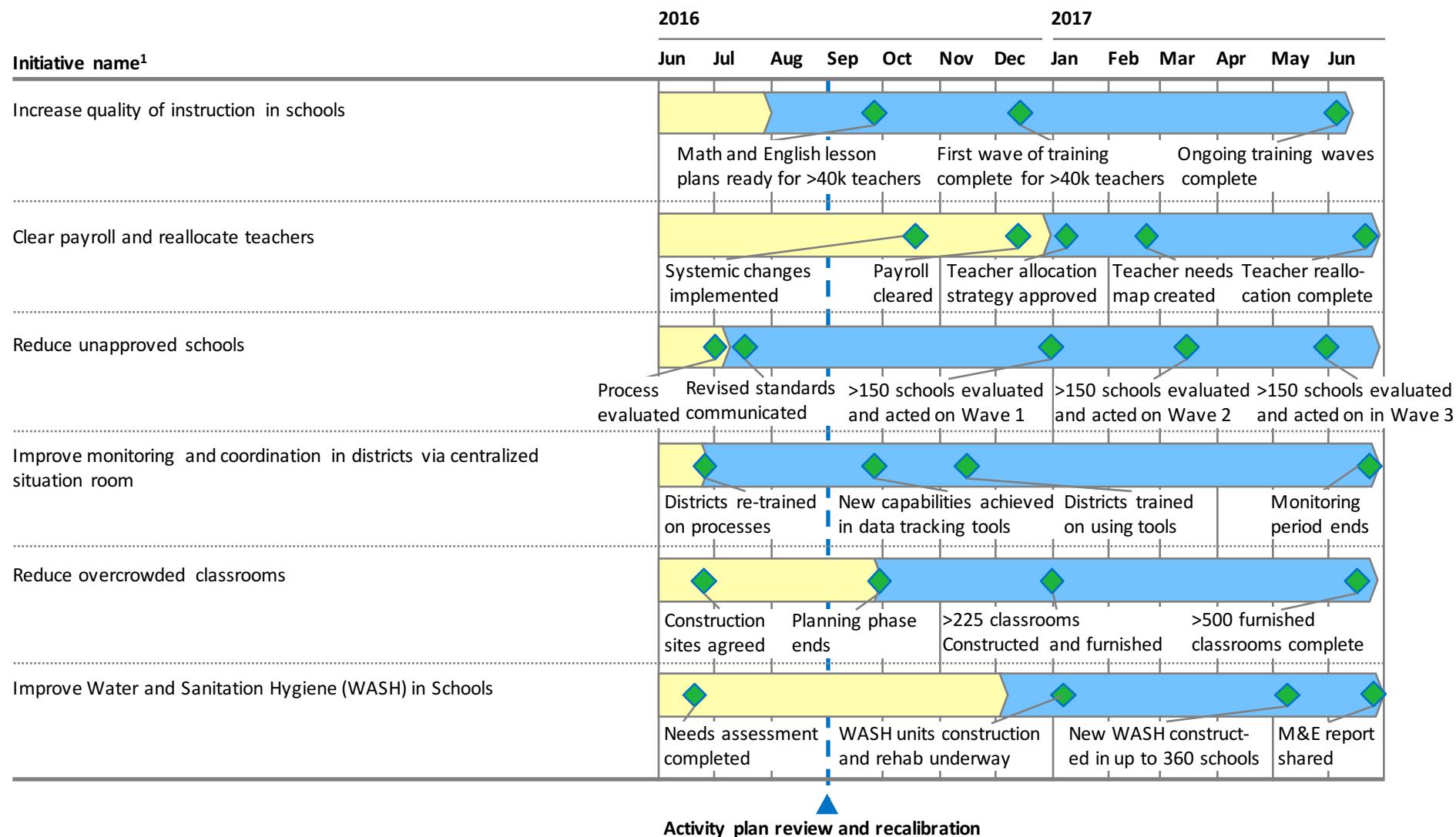


Education KRA 1: Improve learning outcomes by training at least 40,000 teachers in core subjects and reducing overcrowding in severely affected schools

Implementation Tracking





KRA 1: Improve learning outcomes by training at least 40,000 teachers in core subjects and reducing overcrowding in severely affected schools



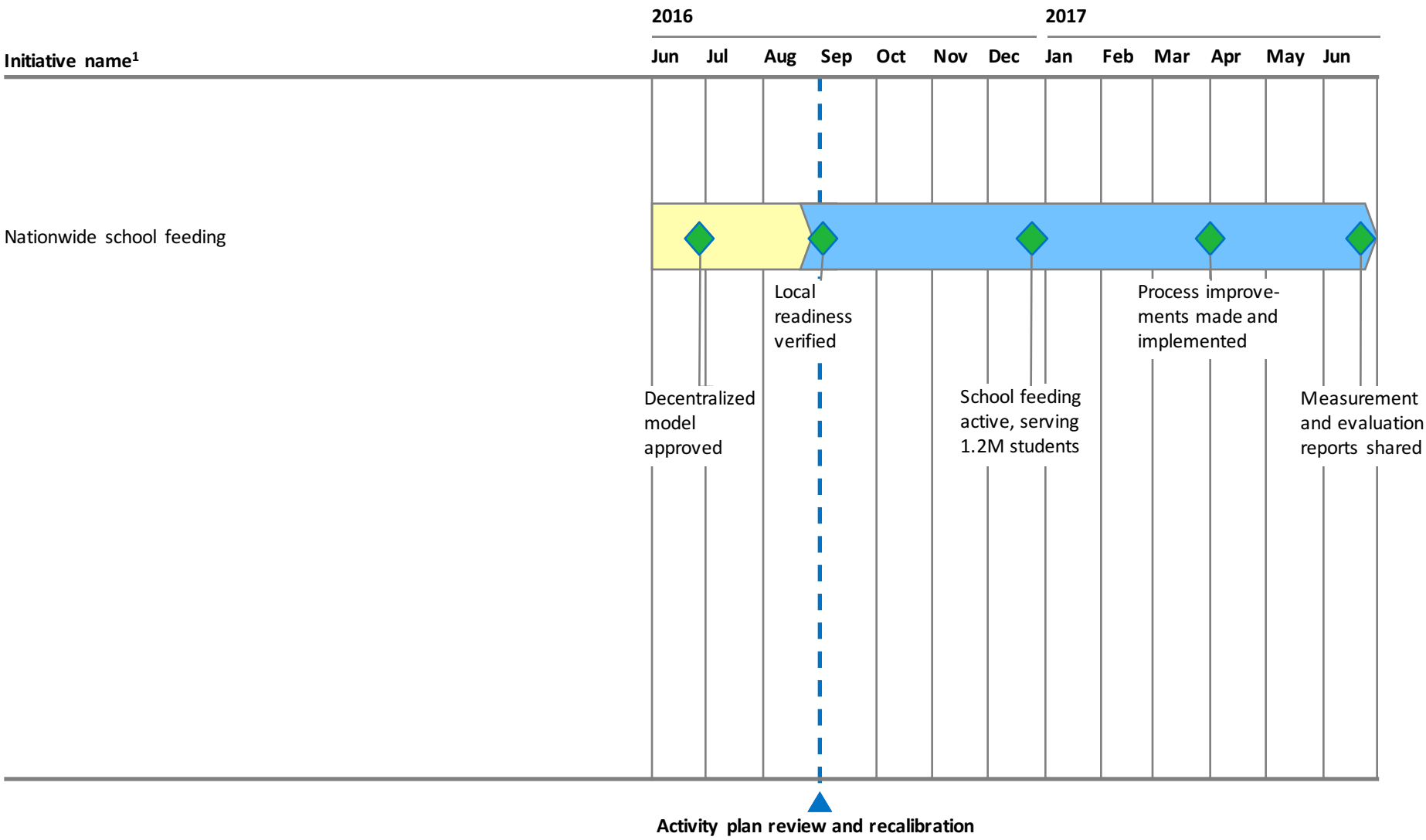
Education KRA 2: Institute nationwide school feeding for 1.2 million children in GoSL/GoSL assisted primary schools

Implementation Tracking

 Visible milestones

 Process milestones

KRA 2: Institute nationwide school feeding for 1.2 million children in GoSL/GoSL assisted primary schools



1 Indicators, targets and data sources for all sub-initiatives are under review



PSD KRA 1: Create 10,000 jobs across key agriculture value chains

PSD KRA 1: Create 10,000 jobs across key agriculture value chains

Priority Initiatives

Sub initiatives

- | | |
|--|--|
| 1 Increase agricultural production and productivity of targeted crops & livestock | <ol style="list-style-type: none">1. Provide farmers with access to quality inputs2. Provide access to extension training and demonstration facilities3. Provide access to agriculture machinery4. Increase land cultivation and IVS to promote multiple cropping and replant tree crops5. Promote poultry production (backyard and large scale layer) |
| 2 Enhance commercial agriculture development | <ol style="list-style-type: none">1. Transform ABCs and FBOs2. Develop agro-processing facilities and expand offtake markets (MAFFS/MTI)3. Feeder road program to connect target crops to markets4. Facilitate access to finance for farmers and agribusinesses (MAFFS/MTI) |

PSD KRA 2: Support 1,000 MSMEs to increase their competitiveness, including agribusinesses across key value chains,

PSD KRA 2: Support 1,000 MSMEs to increase their competitiveness, including agribusinesses across key value chains

Priority Initiatives

Sub initiatives

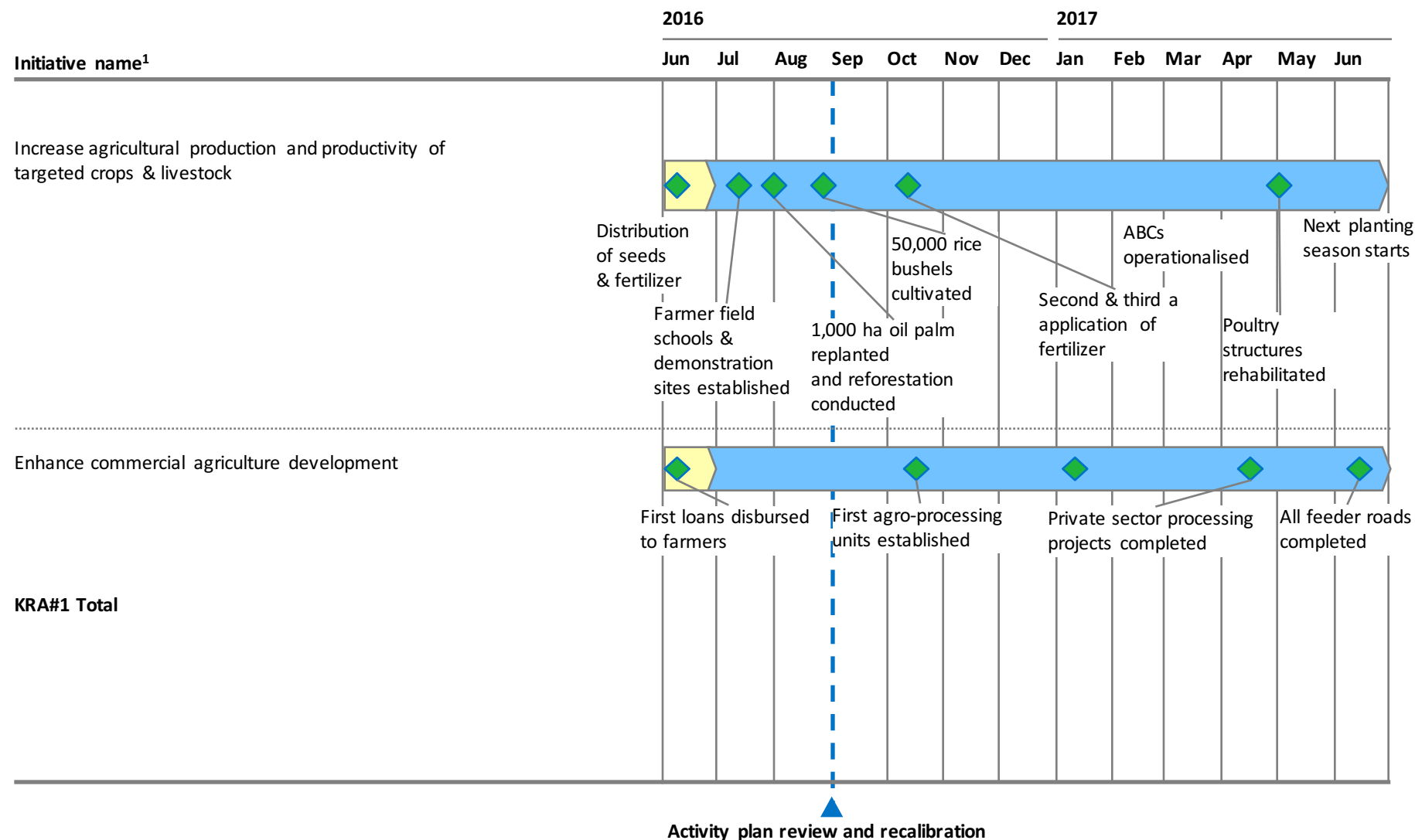
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|---|---|
| 1 Develop and operationalize institutional framework to support SMEs | 1. Operationalise SMEDA, including support for key policy reforms
2. Facilitate provision of business development training and technical assistance to MSMEs
3. Increase financial inclusion of SMEs in the real economy/sectors (Real Sector Growth Facility) |
| 2 Improve access to markets across key value chains | 1. Increase number of SMEs/agribusinesses working with smallholder farmers and entrepreneurs (MAFFS/MTI)
2. Increase the quantity of locally sourced crops in institutional feeding contracts
3. Develop capacity of Standards Bureau, PMB, and SLIEPA
4. Establish and operationalise the Sierra Leone Local Content Agency (SLLCA) |
| 3 Improve the business enabling environment | 1. Reduce time and cost of registering a business
2. Develop a collateral registry
3. Increase access to quality, efficient and effective commercial justice |

PSD KRA 1: Create 10,000 jobs across key agriculture value chains

Implementation Tracking



PSD KRA 1: Create 10,000 jobs across key agriculture value chains



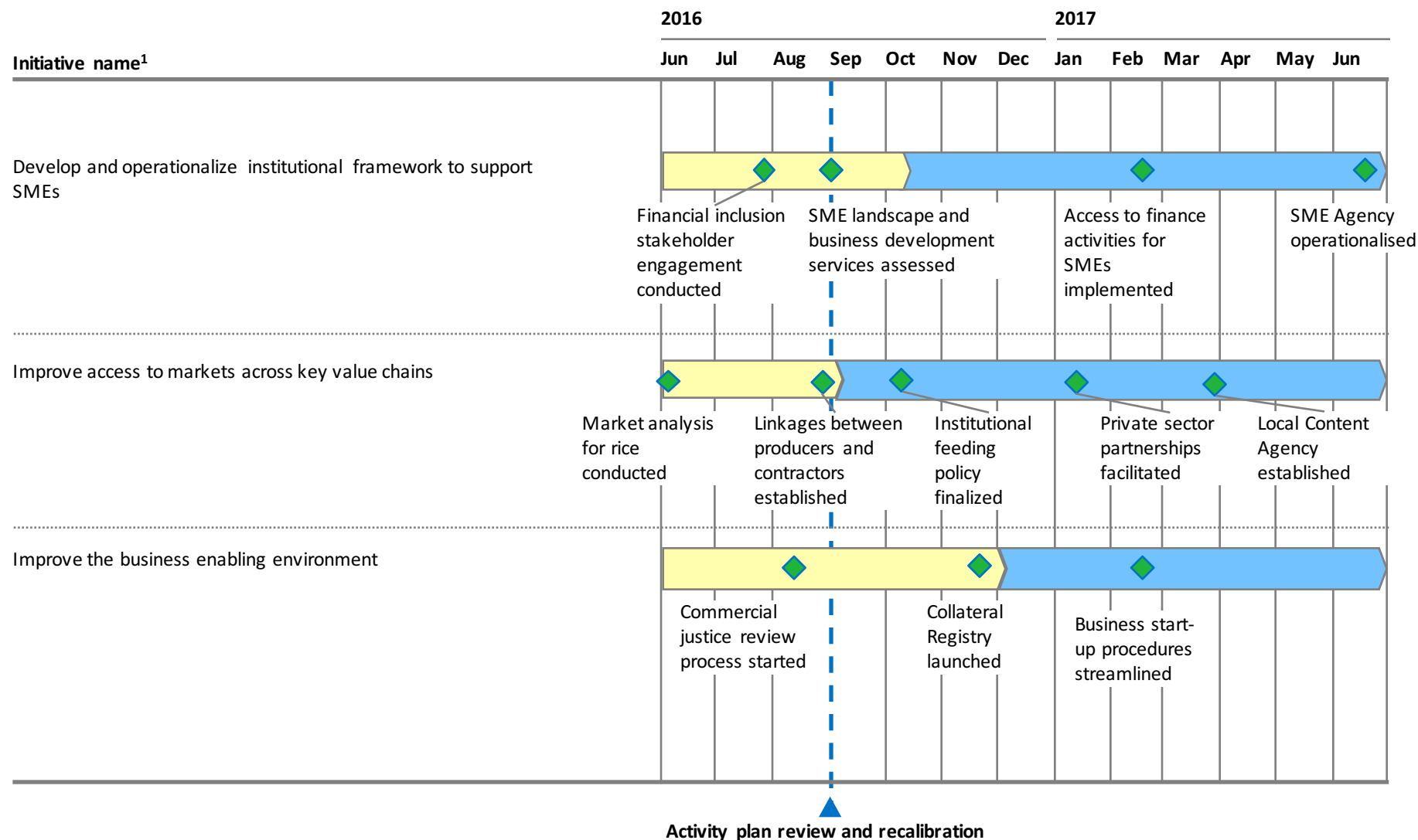
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PSD KRA 2: Support 1,000 MSMEs to increase their competitiveness, including agribusinesses across key value chains

Implementation Tracking



PSD KRA 2: Support 1,000 MSMEs to increase their competitiveness, including agribusinesses across key value chains



¹ Indicators, targets and data sources for all initiatives are under review

Water KRA 1: Provide access to safe, affordable and sustainable water supply services to 600,000 people in Freetown

Water KRA 1: Provide access to safe, affordable and sustainable water supply services to 600,000 more people in Freetown

Priority Initiatives	Sub initiatives
1 Rehabilitate existing Freetown water supply infrastructure and implement pro-poor water supply	<ol style="list-style-type: none"> 1. Enact water sector Bills 2. Establish project management unit for Freetown Water Supply Solution (capacity of GVWC project team will be enhanced) 3. Rehabilitate bulk treatment facilities (100,000 people with access to safe drinking water supply) 4. Rehabilitate transmission system (90,000 people with access to safe drinking water supply) 5. Rehabilitate distribution network (324,000 people with access to safe water supply) 6. Enhance the Allen Town water supply system (30,000 people with access to safe water supply) 7. Develop Kaningo water supply system (30,000 people with access to safe water supply) 8. Enhance Babadori water supply system (30,000 people with access to safe water supply) 9. Enhance water supply to Wilberforce and surrounding communities (Spur Road pumps) (20,000 people with access to safe water supply) 10. Install re-chlorination facility at Spur Hill Reservoir 11. Implement pro-poor interventions (30,000 people with access to safe water supply)
2 Protection and regeneration of 90% of catchment areas under serious threat to safeguard water security and reduce climate change vulnerability	<ol style="list-style-type: none"> 1. Protect 90% of catchments under serious threat (improved raw water quality and quantity)
3 Improvement of operating cost coverage from <1 to 1.5 times	<ol style="list-style-type: none"> 1. Purchase utility vehicles, equipment and supplies (backhoe, excavator, compressors etc) 2. Strengthen GVWC and build human capacity and project management capabilities 3. Procure and install 15,250 meters and accessories
4 Develop Water Supply Master Plan for Freetown, including feasibility study of Rokel River	<ol style="list-style-type: none"> 1. Develop a water sector road map and provide coordination support 2. Develop a water supply master plan for Freetown, including feasibility study of Rokel River (100,000m3 per day of new water supply capacity identified for 2 million people)

Water KRA 2: Provide safe water supply to 700,000 people in the provinces

Water KRA 2: Provide safe water supply to 700,000 more people in the provinces

Priority Initiatives	Sub initiatives
1 Provide and restore access to water supply in 400 Rural communities	1. Conduct water point mapping and WASH baseline survey 2. Rehabilitate, deepen and construct up to 149 water points for 400 rural communities
2 Provide and restore access to water supply in 2 unserved towns	1. Construct/rehabilitate water supply schemes and establish functioning management structures
3 Ensure water security through water resource management and hydrological monitoring	1. Institutionalise water resources management (hydrological monitoring)
4 Provide and restore access to water and sanitation in 5 districts (Pujehun, Kono, Kambia, Koinadugu, Bonthe)	1. Provide safe water supply facilities through a technology mix to 578,000 people 2. Develop National RWSS Programme 3. Strengthen rural water sector institutions and build human capacity 4. Strengthen rural water sector project management capabilities

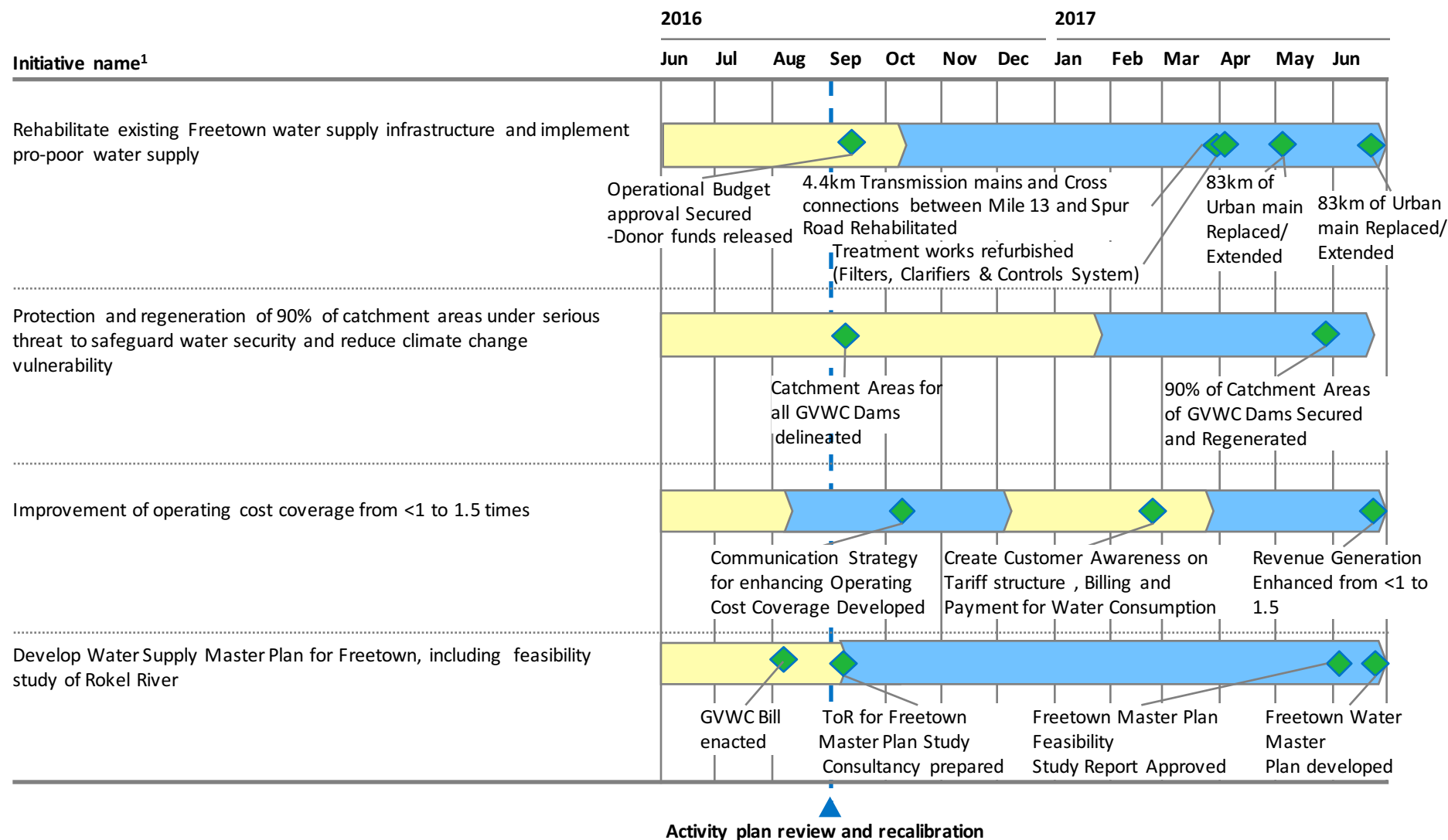


Water KRA 1: Provide access to safe, affordable and sustainable water supply services to 600,000 people in Freetown

Implementation Tracking



Water KRA 1: Provide access to safe, affordable and sustainable water supply services to 600,000 people in Freetown



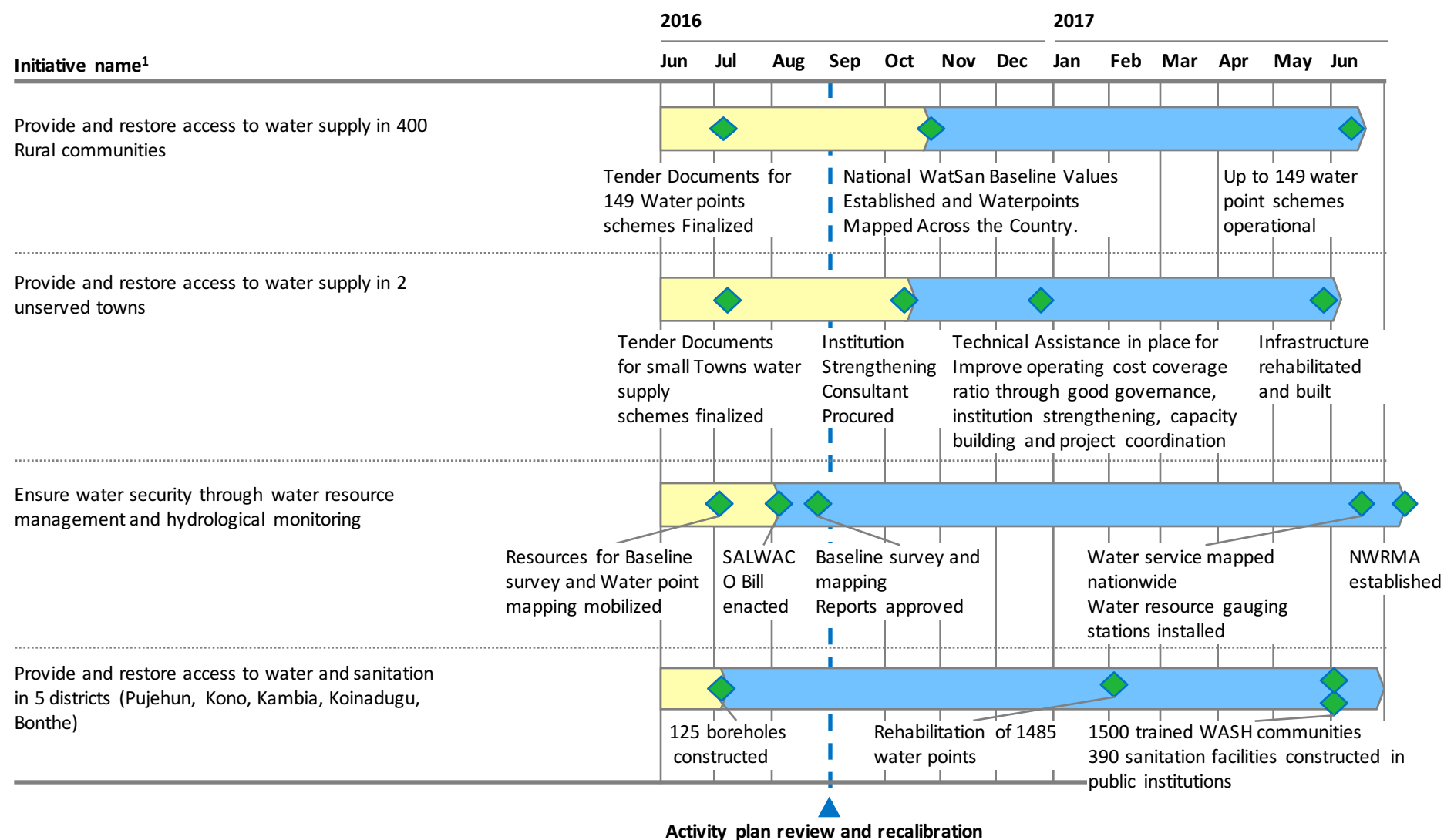
¹ Indicators, targets and data sources for all initiatives are under review

Water KRA 2: Provide safe water supply to 700,000 people in the provinces

Implementation Tracking



Water KRA 2: Provide safe water supply to 700,000 people in the provinces



Energy KRA 1: Double Access to Electricity from 125,000 to 250,000 households

Energy KRA 1: Double Access to Electricity from 125,000 to 250,000 households

Priority Initiatives

Sub initiatives

- | | |
|---|--|
| 1 Improve conditions for rural access to renewable off-grid electricity | 1. Install electricity in schools, hospitals and other institutions and build solar systems
2. Implement Energy Revolution; install 250,000 solar household systems
3. Install 10,000 (of total 50,000) Solar Street Lights in Chiefdom HQ Towns ¹⁰ - TN / MOFED |
| 2 Accelerate T&D projects in energy pipeline so that access increases by >125,000 households through new T&D installations | 1. New T&D connection from Bumbuna to Waterloo
2. 225kV transmission line from Waterloo to Manor Substation, national grid system
3. T&D upgrades in Western Area and Wellington Express line
4. Bo-Kenema T&D network rehabilitation and upgrades
5. Upgrade and expand T&D network in Koidu
6. Complete connections for 22 unserved communities in Western Area network
7. Procure and install 55,000 prepaid meters
8. T&D/ distribution and supply for 19 MW thermal systems for 10 districts HQs
9. T&D for Charlotte 2.2 MW
10. T&D for Bankasoka 2.2 MW
11. T&D for Makali 120kW
12. T&D for 25MW Betmai hydro IPP |
| 3 Provide technical and transactional support to ensure delivery of generation projects and strengthening of sector | 1. Establish renewable energy policy & energy efficiency policy
2. Institute immediate tariff adjustment to respond to inflation since last increase
3. Review Electricity Act and pertinent legal and regulatory frameworks and establish standardised processes and instruments
4. Operationalise committee on Energy Sector Reform
5. Institute tariff reform framework |
| 4 Enhance skill base for utility management, operation and maintenance of generation and T&D assets | 1. Facilitate improvement of basic engineering training and rehabilitation and equipping of training school
2. Provide specialization trainings to senior technicians and engineers |

Energy KRA 2: Double the total operational power generation capacity from 75 MW to 150 MW

Energy KRA 2: Double the total operational power generation capacity from 75 MW to 150 MW

Priority Initiatives

Sub initiatives

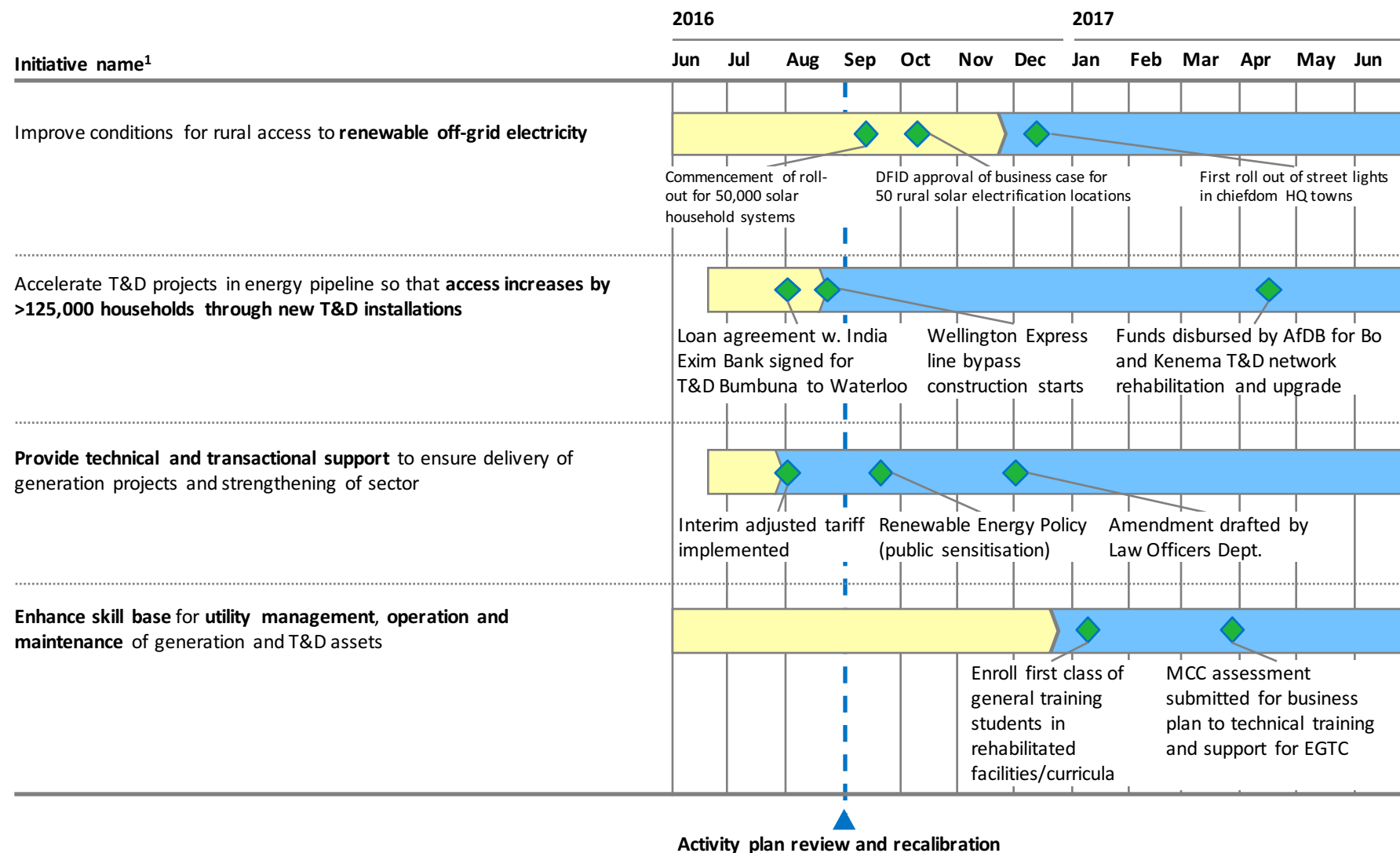
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| <p>1 Accelerate projects in energy pipeline so that operational capacity increases by >50MW and PPAs are ratified for >100MW of oncoming generation</p> | <ol style="list-style-type: none"> 1. Submit sector wide, Policy Letter required by WB for approval of CEC PRG 2. Establish collection account and Sector Wide Budget 3. Implement EDSA Management Contract and business plan 4. Secure World Bank Partial Risk Guarantee (PRG) |
| <p>2 >150MW of new generation moved through pipeline to COD or Power Purchase Agreement (PPA) ratification</p> | <ol style="list-style-type: none"> 1. 6MW Solar Park 2. 5MW Solar Era – IPP 3. 50 MW HFO - Satarem IPP 4. 50 MW HFO Fast track - Sinohydro EPC 5. Charlotte (2.2MW) Minihydro 6. Bankasoka (2.2MW) MiniHydro 7. 120KW Makale 8. 19MW thermal for 10 district HQ town 9. 25 MW Betmai hydro IPP |
| <p>3 Rehabilitation of generation and transmission networks to reduce technical losses</p> | <ol style="list-style-type: none"> 1. Repair substations nationwide 2. Provide protection for primary substations 3. Repair and commission 6 power plants (30MW) 4. Sign and operationalize O&M contracts for Thermal Plants |

ENERGY KRA 1: Double access to electricity from 125,000 to 250,000 households

Implementation Tracking



Energy KRA 1: Double access to electricity from 125,000 to 250,000 households



1 Indicators, targets and data sources for all initiatives are under review

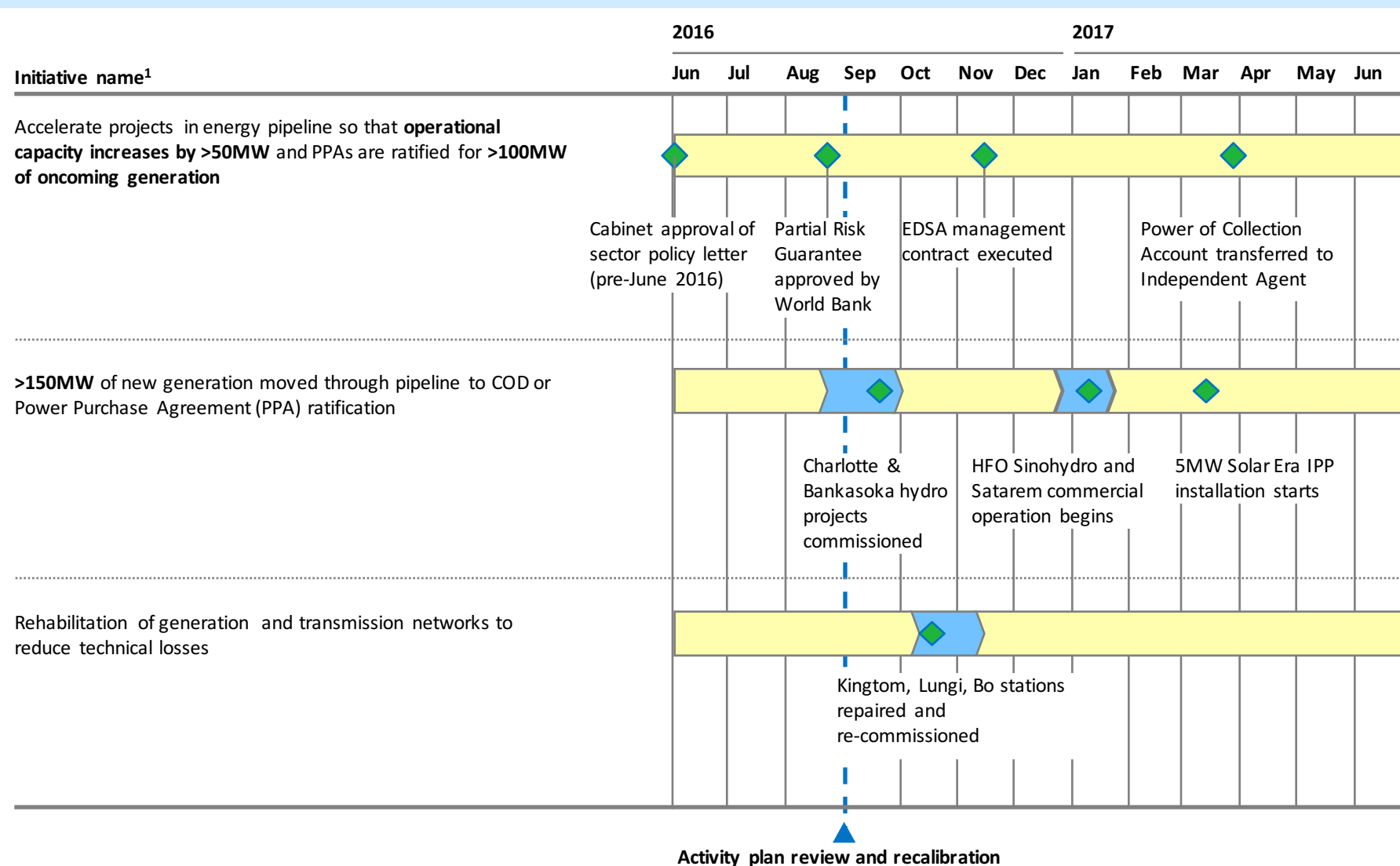
2 Pico-hydro projects (Charlotte, Bankasoka, Makali) funded by Chinese government, budget and funding not included here

ENERGY KRA 2: Double the total operational power generation capacity from 75MW to 150MW

Implementation Tracking



Energy KRA 2: Double the total operational power generation capacity from 75MW to 150MW



¹ Indicators, targets and data sources for all initiatives are under review

Governance KRA 1: improved service delivery and efficiency of government spending for recovery priority sectors

GOVERNANCE KRA 1: Improved service delivery and efficiency of Government spending for recovery priority sectors

Priority Initiatives

Sub initiatives

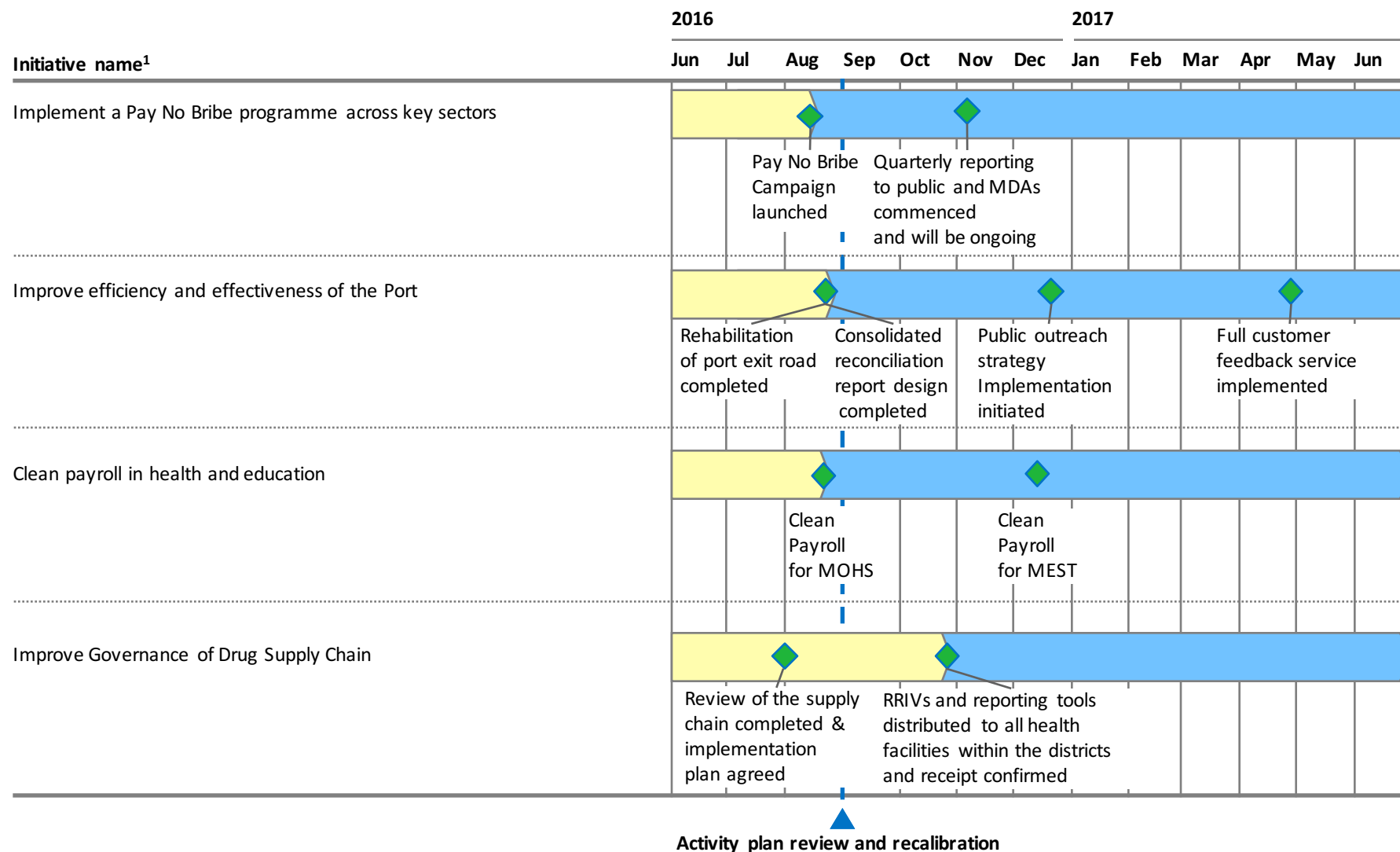
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|--|---|
| 1 Improve efficiency and effectiveness of Freetown port | <ol style="list-style-type: none"> 1. Create a centralised customer service hotline to understand and act on customer feedback 2. Develop and implement a public outreach strategy to clarify port operations and increase accountability 3. Establish a single window system (one-stop shop) 4. Improve monitoring and consolidated reconciliation reporting (Bollore, Shipping Line, Scanning, NRA & Ports) - in coordination with ACC) 5. Update and streamline clearance process map 6. Increase and align operator and agency working hours 7. Develop a ports masterplan 8. Rehabilitate the port exit road |
| 2 Implement the pay no bribe campaign ("PNB") | <ol style="list-style-type: none"> 1. Establish reporting centre as main mechanism through which bribery can be reported 2. Launch PNB hotline and reporting platform, creating channels for the public to report instances of bribery. 3. ACC to provide MDAs with monthly reports to enable targeting and resolution (also made publicly available). 4. ACC to track MDA resolution and publish results on a quarterly basis |
| 3 Improve governance of the drug supply and distribution chain | <ol style="list-style-type: none"> 1. Support and monitor the restructuring process of the National Pharmaceutical Procurement Unit. 2. Streamline reporting channels to build transparency and accountability within the national PSM system. 3. Address needs for emergency stock delivery at PHUs and prevent future stock outs of essential RMNCH commodities. |
| 4 Support cleaning and sustainability of Government payrolls | <ol style="list-style-type: none"> 1. Clean MOHS payroll 2. Clean MEST payroll |

Governance KRA 1: Improve service delivery and efficiency of Government spending for priority sectors

Implementation Tracking



Governance KRA 1: Improve service delivery and efficiency of Government spending for priority sectors



¹ Indicators, targets and data sources for all sub-initiatives are under review Note: Funding confirmed for the first three months

- **Context and introduction**
- **Sector Key Results, Priority Initiatives, Sub-Initiatives and Milestones**
- **Sub-Initiative funding sources**
- **Glossary**

Sub-initiative funding sources (1/2)

KRA by sector



Health

- Save the lives of **600 women and 5,000 children**

- Prevent, detect, respond to epidemics and ensure **zero cases of EVD**



Education

- Improve learning outcomes** by training at least **40,000 teachers in core subjects and reducing overcrowding** in severely affected schools

- Phase in nationwide school feeding for **1.2 million children** in all GoSL and GoSL assisted primary schools



Private Sector
Development

- Create 10,000 agricultural jobs** across key value chains

- Increase growth and competitiveness of 1,000 SMEs** across key value chains

Sources of funding

- GoSL
- BMZ
- DFID
- JICA
- USAID
- World Bank
- AfDB
- UNICEF
- UNFPA
- WHO
- GAVI
- CHAI
- JSI
- Global Fund
- BMZ

- DFID
- USAID
- CIDA
- World Bank
- AfDB
- UNFPA
- WHO
- Global Fund
- CDC

- DFID
- GPE
- World Bank
- UNICEF/Dutch Government
- AfDB

- WFP
- CRS

- GoSL
- AfDB
- IsDB
- DFID
- EU
- GIZ
- SIDA
- Japan
- USAID
- IFAD
- IFC
- FAO
- UNDP
- WB

- GoSL
- AfDB
- IFC
- Chevron
- CORDAID
- DFID
- GIZ
- USAID
- UNDP
- EIF
- WB

Sub-initiative funding sources (2/2)

KRA by sector

Sources of funding



Social Protection

- Ensure continuous care for **EVD-affected persons and survivors**

- DFID
- Consortium

- Provide income support to **59,000 vulnerable households**

- GoSL
- World Bank



Water

- Provide safe, affordable and sustainable water supply services to **600,000 people in Freetown**

- GoSL
- AfDB
- DFID
- MCC

- Provide safe water supply to over **700,000 more people** in the districts

- AFDB
- DFID
- UNDP



Energy

- Double the total operational power** generation capacity from 75MW to 150MW

- GoSL
- ADB
- IDB
- DFID
- WAPCOS
- World Bank
- China
- Private investors: Abu Dhabi, Sola Era

- Double access to electricity from 125,000 to **250,000 households**

- GoSL
- MCC
- World Bank
- Independent power producers



Governance

- Improved service delivery and efficiency of Government spending** for recovery priority sectors

- DFID
- USAID

- **Context and introduction**
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Glossary (1/3)

ABCs:	Agricultural Business Centres
ACC:	Anti-Corruption Commission
BEmONC:	Basic Emergency Obstetrics and Neonatal Care
CBS:	Community Based Surveillance
CEC:	Copperbelt Energy Corporation
CEmONC:	Comprehensive Emergency Obstetric and Neonatal Care
CHC:	Community Health Centre
CHP:	Community Health Post
CHW:	Community Health Worker
COD:	Commercial Operation Date
DHIS:	District Health Information System
DIs:	Delivery Indicators
EDSA:	Electricity Distribution Supply Authority
EGTC:	Electricity Generation Transmission Company
EMONC:	Emergency Obstetric and Neonatal Care
EMS:	Emergency Medical Service
EPC:	Energy Performance Certificate
EVD:	Ebola Virus Disease
FBOs:	Farmer Based Organizations
GoSL:	Government of Sierra Leone
GVWC:	Guma Valley Water Company

Glossary (2/3)

HFO:	Heavy Fuel Oil
HQ:	Headquarter
HR:	Human Resource
HRH:	Human Resources for Health
IPC:	Infection Prevention and Control
IPP:	Independent Power Producer
IVS:	Inland Valley Swamps
KPIs:	Key Performance Indicators
KRA:	Key Result Area
KW:	Kilowatts
LIPW:	Labour Intensive Public Works
LLINs:	Long Lasting Insecticidal Nets
MAFFS:	Ministry of Agriculture Forestry and Food Security
MCC:	Millennium Challenge Corporation
MDA:	Ministries Department and Agencies
MEST:	Ministry of Education Science and Technology
M&E:	Monitoring and Evaluation
MoHS:	Ministry of Health and Sanitation
MSMEs:	Micro Small and Medium Enterprises
MSWGCA:	Ministry of Social Welfare Gender and Children's Affairs
MTI:	Ministry of Trade and Industry

Glossary (3/3)

MW:	Megawatts
NRA:	National Revenue Authority
NWRMA:	National Water Resources Management Agency
O&M:	Operations and Management
PHUs:	Peripheral Health Units
PMB:	Producing Marketing Board
PNB:	Pay No Bribe
PPAs:	Power Purchase Agreements
PRG:	Partial Risk Guarantee
PSD:	Private Sector Development
PSM:	Pharmaceutical Standards Manager
RMNCH:	Reproductive, Maternal, Newborn and Child Health
RWSS:	Rural Water Supply and Sanitation
SALWACO:	Sierra Leone Water Company
SLLCA:	Sierra Leone Local Content Agency
SLIEPA:	Sierra Leone Investment and Export Promotion Agency
SMEs:	Small and Medium Enterprises
SMEDA:	Small and Medium Enterprise Development Agency
SRH:	Sexual and Reproductive Health
T&D:	Transmission and Distribution
WASH:	Water, Sanitation & Hygiene