

THE PRESIDENT'S **RECOVERY** PRIORITIES

Ebola don go, leh we make Salone grow!

Quick Guide to the President's Recovery Priorities



- Context and introduction
- Sector Key Results, Priority Initiatives, Sub-Initiatives and Milestones
- Glossary
- Appendix



Context and introduction

- Sector Key Results, Priority Initiatives, Sub-Initiatives and Selected Milestones
- Sub-Initiative funding sources
- Glossary



... grounded in clear principles

Committed top leadership: His Excellency the President is driving delivery

Ambitious, concrete targets: targets are aspirational but concrete and measurable

Dedicated budgets: budget priorities for all will align with delivery priorities

Complimentarity and mutual reinforcement: initiatives will have multiplier effects across all sectors

Decentralisation: implementation and accountability at district and local levels

Transparency and accountability: clear and objective reporting of progress across all sectors

Sustainable empowerment: unrelenting focus on building capabilities at all levels of MDAs

... and executed in 5 process steps

Focus on a very limited number of core priorities, with assigned budgets and targets; in numbers, not words

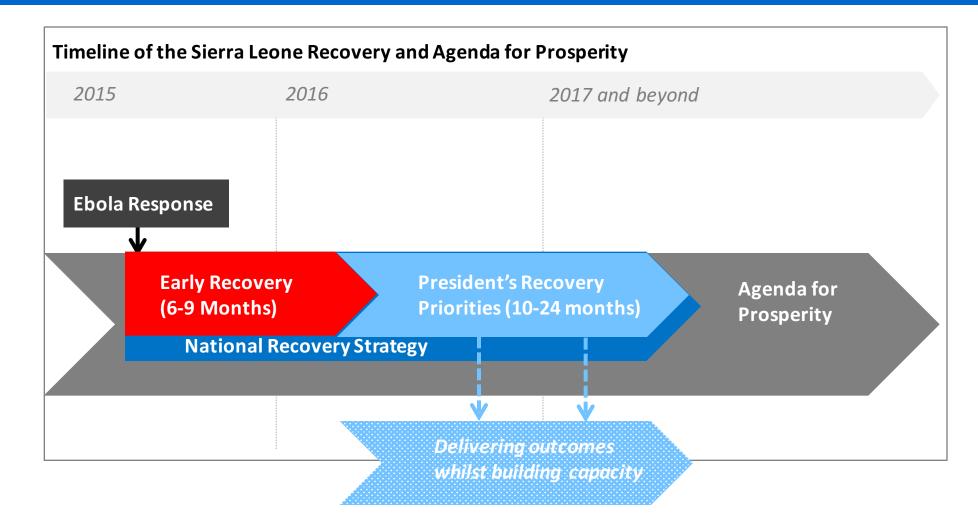
Use of catalysing forces such as intensive working sessions to focus minds, deepen plans, align budgets and address obstacles

Establish a delivery system, adjust existing system to reflect breadth of plans and requirement to build lasting capacity in MDAs

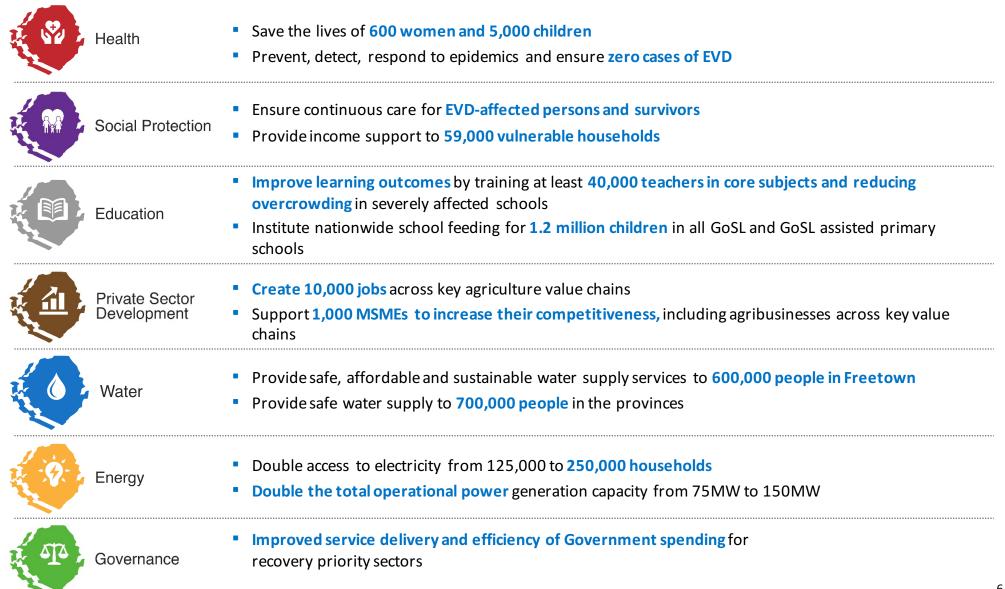
Conduct robust performance management using delivery system, monitor progress against KPIs via weekly meetings and dashboards, and problem-solve issues as they arise

Create irreversible pressure to perform, by strengthening community engagement and deploying effective communication strategies

THE PRESIDENT'S 7 Sectors have been prioritised in this second phase of the recovery priorities process

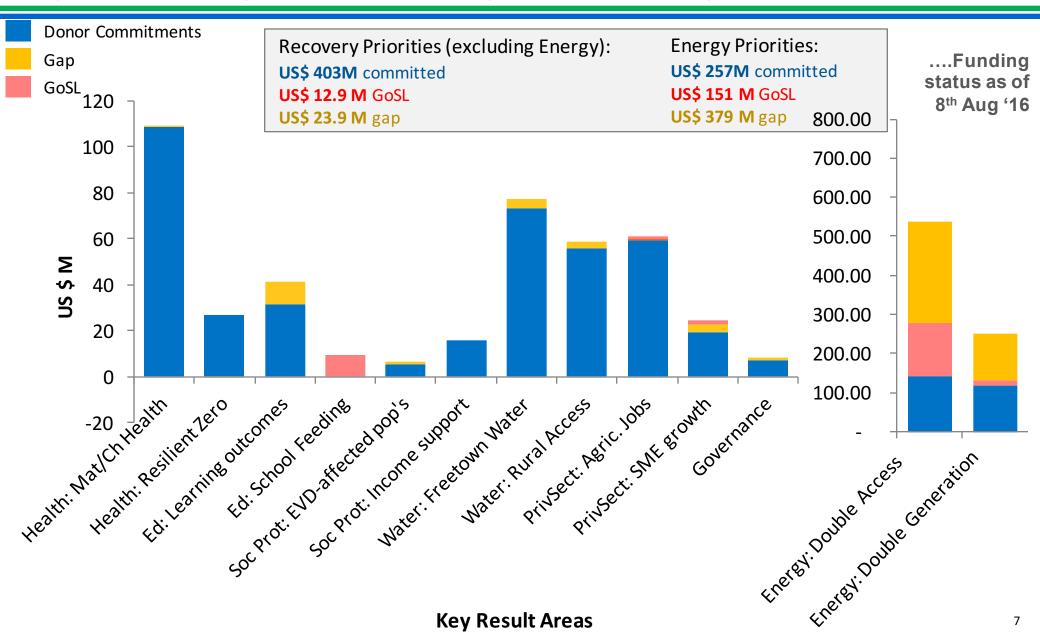


13 Key Results will be delivered in the 7 Sectors by June 2017.....



Funding commitments and gaps that are being addressed....

THE PRESIDENT'S **RECOVERY** PRIORITIES





THE PRESIDENT'S Delivering the President's Recovery Priorities relies on involvement of multiple stakeholders

4	— Financed by GoSL and Devel	opment Partners	
	Core responsibility	Direct support from	
Plan, oversee, and report to Presidential and Ministerial Delivery Forum	 Central MDAs Ministers and commissioners KRA Leads Initiative and sub-initiative owners 	 Presidential Delivery Team Sector coordinators KRA facilitators Technical assistance (embedded in the MDAs) 	
Implement and report to Central MDAs	 District MDAs District Councils for devolved functions District-based implementing partners Private Sector participants 	 District facilitators District analysts 	Central delivery team and technical assistance to support all functions
Monitor and evaluate	 Central and District MDAs Paramount Chiefs District Councils Bi-annual independent evaluation 	 Community engagement officers Quality assurance roving team 	
	Community ownership is	s critical to success	8



THE PRESIDENTS PRIORITIES MDAs consulted with multiple stakeholders to determine and confirm priority initiatives that would deliver the 13 Key Results





Implementing and development partners



Private sector partners

Community Engagement Tour consulted Paramount Chiefs, Village & Tribal Headmen, District Council Chairmen and Mayors, Councilors and other stakeholders **Bilateral meetings** and **deepdive sessions** to obtain input, align programmes and agree budgetary support

Focus groups to brief private partners on progress, listen to feedback, and understand challenges to growth

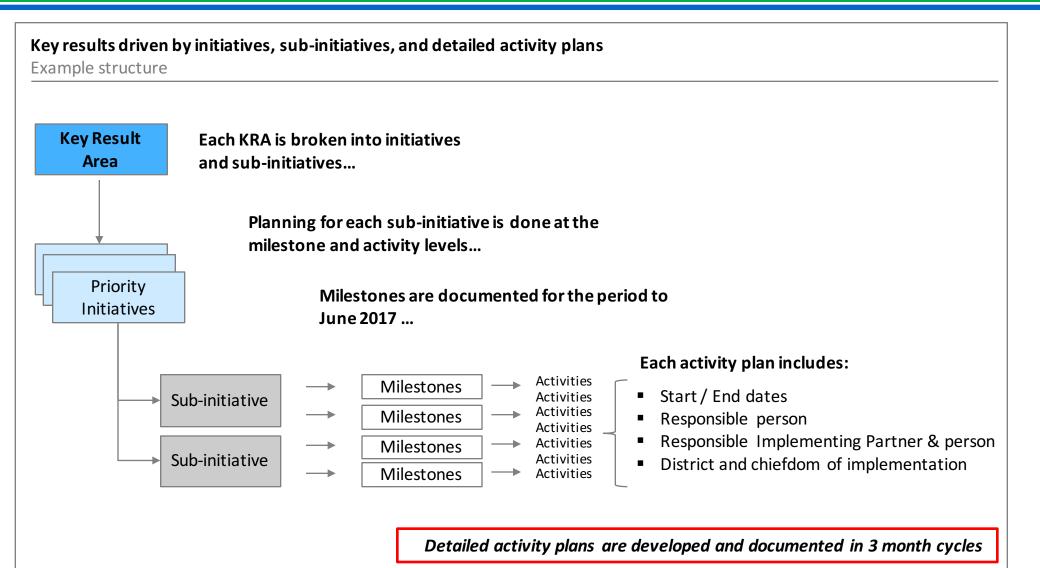
Sector-specific working groups







Priority initiatives have now been designed to achieve the 13 Key Results. Milestones have been identified to help us track those initiatives



THE PRESIDENT'S RECOVERY PRIORITIES

^{*} Milestones are achieved through implementation of the detailed activity plans; there are both "process" and "visible" milestones

KRA 1: Improve learning outcomes by training at least 40,000 tea	chers in core subjects and reducing overcrowding in severely affected schools
	2016 2017
Initiative name ¹	Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun
Increase quality of instruction in schools	
	Math and English lesson First wave of training Ongoing training waves
	plans ready for >40k teachers complete for >40k teachers complete
Clear payroll and reallocate teachers	
	Systemic changes Payroll Teacher allocation Teacher needs Teacher reallo- implemented cleared strategy approved map created cation complete
Reduce unapproved schools	
	Process Revised standards >150 schools evaluated evaluated communicated and acted on Wave 1 and acted on Wave 2 and acted on in Wave 3
Improve monitoring and coordination in districts via centralized	
situation room	Districts re-trained New capabilities achieved Districts trained Monitoring
	on processes in data tracking tools on using tools period ends
Reduce overcrowded classrooms	
	Construction Planning phase >225 classrooms >500 furnished
	sites agreed ends Constructed and furnished classrooms complete
Improve Water and Sanitation Hygiene (WASH) in Schools	
	Needs assessment WASH units construction New WASH construct- M&E report

For each KRA, initiatives timelines track the 'process' and 'visible' milestones to show the critical path to achieving the end



Process milestones:

- Critical points for the achievement of the KRA that are not 'visible' to the public
- Ex: new school curriculum developed



Visible milestones:

- Critical points for the achievement of the KRA that can be verified by the public
- Ex: all primary school teachers using new curriculum

All KRA summaries are supported by more detailed timelines drilling down to the subinitiative level.

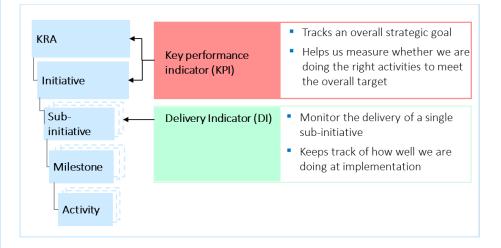
Detailed activity plans are developed and documented in 3-6 month cycles



Implementation is internally and publicly tracked for completion, performance, and accountability

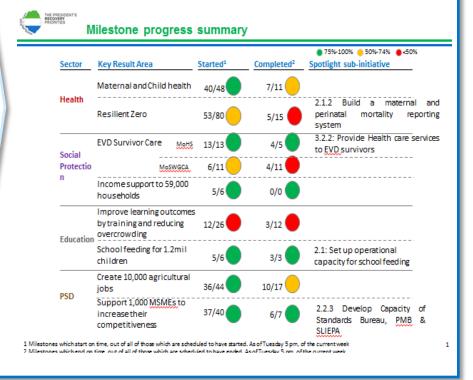
Each priority initiative and sub-initiative team have selected performance metrics...

Key Performance Indicators (KPIs) and Delivery Indicators (DIs) monitor success at the KRA through sub-initiative levels



... which are reported on regularly to track progress

Priority initiatives and sub-initiatives show weekly progress through trackers reported at Presidential and Ministerial Delivery Forums





THE PRESIDENT'S Information on plans and implementation is available and accessible to all to increase transparency and accountability

District packs with presidents recovery priorities.gov.sl chiefdom level information Official website of the President's Recovery Priorities provided to Paramount provides updates and implementation tracking Chiefs, District Councils, **Development Partners and** THE PRESIDENT'S RECOVERY PRIORITIES **All other Civil Society** stakeholders News and Resources Priority Sectors News and Resources "We have been granted an **The President's Recovery** unprecedented opportunity to Local leaders **Priorities by numbers** eate the nation that we want our **Priority Sectors** ldren to inherit and I ask you all Education, energy, governance, health, private sector development, social 07 in me in choosing life, growths ignity." President Ernest Bai Participating ----MDAs Social Welfare, Trade 8 dustry & Water + the ACC Freetown City Council, the Ports Authority and NaCSA Donors Key Result Areas 13 Media **@RecoverySL Civil society** Receive updates through Twitter by following us **Members** of LIKES 32 119 385 the public Tweets Tweets & replies Media Recovery Priorities JNICEF Sierra Leone @UNICEFSL - Jun 1 The President's Recovery Prioritie ing is the safest and most effective way to meet the Delivering targeted investment across health, education, social protection, PSD ds of an infant #h water, energy & governance in Doined January 2016



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Health KRA 1: Save the lives	of 600 women and 5,000 children by 2018
Priority Initiatives	Sub initiatives
 Human resources for improved RMNCH outcomes 	 Expand HRH workforce Expand pre-service capacity for midwifery and higher nursing cadres to train 226 midwives Ensure right policy and strategic environment for HR management Upskill health workforce in RMNCH (training and supportive supervision) Implement recommendations of payroll review
2 Increase capacity of community health workers	1. Strengthen National Community Health Worker Programme
3 Strengthen supply chain system	 Ensure supply of long lasting insecticidal nets (LLINs) Ensure supply and maintenance of cold chain equipment Improve supply systems for Free Health Care commodities
4 Reduce teenage pregnancy	1. Increase access to and availability of SRH services to adolescents
5 Develop a functional national ambulance service	1. Make available reliable transportation to all women in need of EMONC services nationwide
6 Improve Emergency Obstetric Services	 Bring 25 BEMONC and 4 CEMONC facilities up to the required standards, including IPC compliance and sanitation and hygiene facilities



Health KRA 2: Resilient zero - Prevent, detect, respond to epidemics and ensure zero cases of healthcare associated EVD

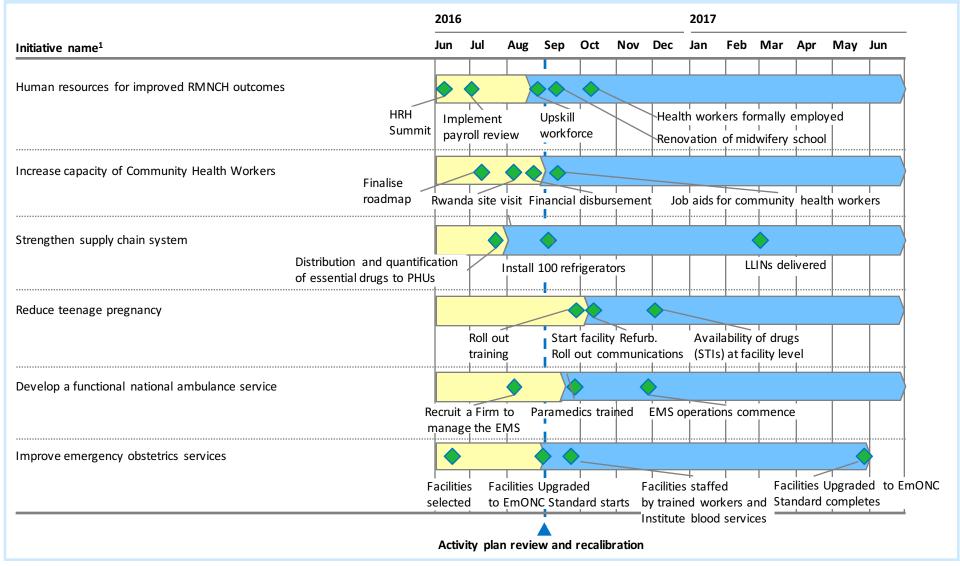
Priority Initiatives	Sub initiatives
 Strengthen health data systems 	 Ensure robust data systems with 100% complete and 100% timely reporting Build a maternal and perinatal mortality reporting system with death review as part of the disease surveillance system providing complete and timely reports
2 Improved infection prevention and control in health facilities	 Ensure all health facilities achieve >80% compliance for IPC measures Ensure all health facilities meet national guidelines for screening and isolation protocols Ensure 129 CHCs and 369 CHPs health facilities meet national guidelines for WASH
 3 Strengthened integrated disease surveillance, reporting, 	 Ensure all PHUs and ports of entry provide 100% complete and 100% timely surveillance reports Ensure CBS provides >80% complete and timely weekly surveillance reports on target diseases and events
and response at national, facility, and	3. Ensure response teams have ability to dispatch within 24 hours after notification of a suspected epidemic disease according to international health regulations
community levels	 Establish 13 district and 1 national emergency operations centers and achieve excellent rating (>80%) in exercise assessments
	5. Ensure 5 reference laboratories have capacity and capability to efficiently receive samples and confirm cases within 72 hours
Improve Community Sanitation	1. Promote Community Sanitation and Hygiene across 400 rural communities and 4 small towns, targeting a population of 270,000
	 Promote solid waste management in 2 district headquarter towns (Makeni, Kenema. As per previous work in Bo pilot)
	 Promote community sanitation and hygiene in Western Area Urban – solid waste management Promote community sanitation and hygiene in Western Area Urban – liquid waste management



Implementation Tracking



Health KRA 1: Save the lives of 600 women and 5,000 children by 2018



1 Indicators, targets and data sources for all initiatives are under review



Health KRA 2: Resilient zero - Prevent, detect, respond to epidemics and ensure zero cases of healthcare associated EVD

Implementation Tracking



Health KRA 2: Prevent, detect, respond to epidemics and ensure zero cases of healthcare associated EVD 2016 2017 Jul Aug Sep Oct Nov Dec Jan Jun Feb Mar Apr May Jun Initiative name¹ Strengthen health data systems Integration of HIV, TB, and Maternal deaths Training of CHWs malaria data collection identified and notified on CBS system into DHIS2 Improve IPC, screening & isolation, and WASH in health facilities Conduct Quarterly Start upgrading WASH Supportive Supervision installations in PHUs Visits to Health Facilities Strengthen Integrated Disease Surveillance, Reporting, and Response at National, Facility and Community Levels Establish functions / Establish community Establish skilled Roll out CBS functional Rapid plans Emergency based surveillance **Operations** Centre **Response Teams** systems Improve Community Sanitation, Hygiene, and Solid Waste Management Training for construction of Household Freetown's 49 **Revised Public Health** Construction/rehabilitatio latrines in 400 rural communities wards cleaned Ordinance implemented n of public latrines Activity plan review and recalibration

1 Indicators, targets and data sources for all initiatives are under review



THE PRESIDENT'S Social Protection KRA 1: Ensure continuous care for EVD-affected persons and survivors

Social Protection KRA 1: Ensure continuous care for EVD-affected persons and survivors					
Priority Initiatives	Sub initiatives				
1 Facilitate access to the provision of integrated comprehensive free healthcare for survivors (MOHS)	1. Provide Health care services to EVD survivors				



Social Protection KRA 2: Provide Cash Transfers to 59,000 Vulnerable Households Nationwide

Priority Initiatives	Sub initiatives
1 47,400 extremely poor & vulnerable	 Provide unconditional cash transfers to an additional 14,260 extremely poor & vulnerable households
households receiving unconditional cash transfers	 Continue unconditional cash transfers to 33,708 extremely poor & vulnerable households from initial 6-9 months
2 11,600 youths in extremely poor and vulnerable households receiving conditional cash transfers through Labour Intensive Public Works	 Provide conditional cash transfers in the form of Wages to 11,600 youths in extremely poor and vulnerable households through Labour Intensive Public Works



Implementation Tracking



Social Protection KRA 1: EVD survivor care

	2016 2017												
Initiative name ¹	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Increased socioeconomic security of EVD affected persons													
Facilitate access to the provision of integrated comprehensive free healthcare for survivors (MOHS)	Curric and c traini deve	counsell ng loped Sta care at spe	or sp	able / and I	ed								
	Activ	vity pla	n revie	w and	recalib	oration							



Implementation Tracking



Social Protection KRA 2: Providing Cash Transfers to 59,000 Vulnerable Households Nationwide 2016 2017 Jul Nov Dec Jan Feb Mar Apr Jun Aug Sep Oct May Jun Initiative name¹ 47,400 extremely poor & vulnerable households receiving unconditional cash transfers Q2 unconditional cash Q3 unconditional cash transfer to 14, 260 new transfer to 14, 260 new beneficiary households beneficiary households Q4 unconditional cash Q2 continuing Q3 continuing transfer to 14, 260 new unconditional cash unconditional cash beneficiary households transfer to 33,708 transfer to 33,708 beneficiary households beneficiary households Q4 continuing unconditional cash transfer to 26,992 beneficiary households (NaCSA + STC) 11,600 youths in extremely poor and vulnerable households receiving conditional cash transfers through Labour Intensive Public Works Payment 3 of LIPW project Enrollment of 4,080 new LIPW monthly close payments for beneficiaries 11,600 LIPW Activity plan review and recalibration



Education KRA 1: Improve learning outcomes by training at least 40,000 teachers in core subjects and reducing overcrowding in severely affected schools

Priority Initiatives	Sub initiatives
1 Increase quality of instruction in schools	 Develop lessons plans and distribute to all teachers Train teachers in primary, junior secondary, and secondary schools
Clear payroll and reallocate teachers	 Clear payroll Reallocate teachers
3 Reduce unapproved schools	 Reform standards and processes for school approval Implement reforms and approve new schools
4 Improve monitoring and coordination in districts via centralized situation room	 Train and equip districts to effectively report on data in schools Run situation room to track performance and coordinate actions
5 Reduce overcrowded classrooms	1. Construct at least 500 furnished classrooms
6 Improve Water and Sanitation Hygiene (WASH) in Schools	 Improve WASH standards by ensuring construction, rehabilitation, or validation of WASH facilities at 360 schools



Education KRA 2: Institute nation wide school feeding for 1.2 million children in GoSL and GoSL assisted primary schools						
Sub initiatives						
 Set up operational capacity Launch school feeding programme 						



Education KRA 1: Improve learning outcomes by training at least 40,000 teachers in core subjects and reducing overcrowding in severely affected schools

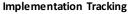
Implementation Tracking



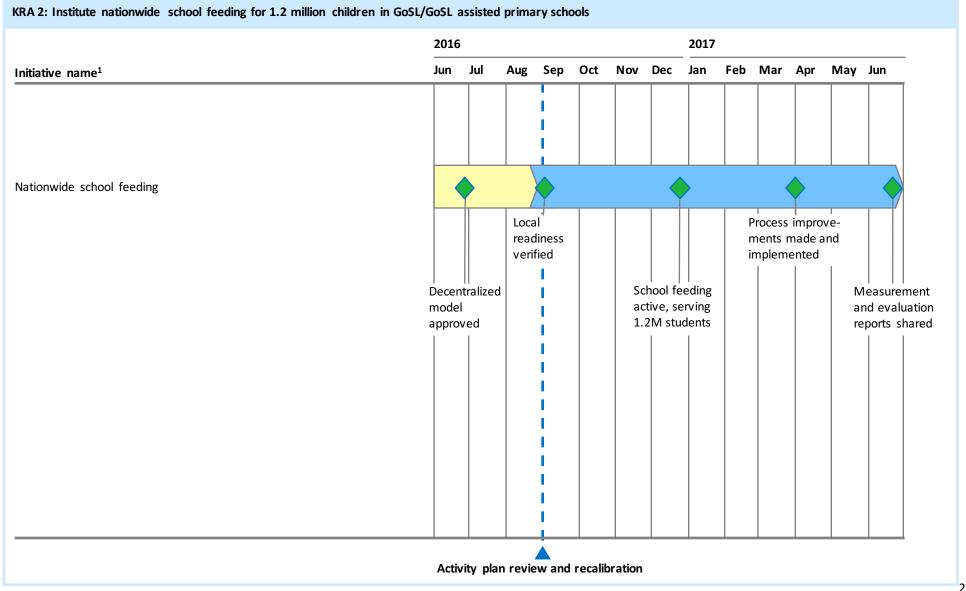
KRA 1: Improve learning outcomes by training at least 40,000 teachers in core subjects and reducing overcrowding in severely affected schools

2016							2017					
Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
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	Jun Ma pla Syst imp Process Re evaluated co Distr on p Cons sites Need	Math and plans read Systemic chain implemente Process Revised s evaluated communit Districts re-t on processe Construction sites agreed	Jun Jul Aug Math and English plans ready for > Systemic changes implemented Process Revised standar evaluated communicated Districts re-trained on processes Construction Plan sites agreed end Needs assessment	Jun Jul Aug Sep Math and English lesson plans ready for >40k ter Systemic changes implemented Process Revised standards >1 evaluated communicated an Districts re-trained New on processes in d Construction Planning sites agreed ends Needs assessment WA	Jun Jul Aug Sep Oct Math and English lesson plans ready for >40k teachers Systemic changes implemented Process Revised standards >150 scho evaluated communicated Districts re-trained on processes New capab in data trac Math and English lesson Payroll cleared New capab in data trac Math and English lesson Payroll cleared New capab in data trac New Sagreed Needs assessment Math and English lesson Payroll Construction New Capab New C	Jun Jul Aug Sep Oct Nov Math and English lesson First w plans ready for >40k teachers compl Systemic changes Payroll Teac implemented cleared strate Process Revised standards >150 schools eva evaluated communicated and acted on Wa Districts re-trained New capabilities a in data tracking to Construction Planning phase >225 sites agreed ends Const Needs assessment WASH units const	Jun Jul Aug Sep Oct Nov Dec Math and English lesson First wave of plans ready for >40k teachers complete for Systemic changes Payroll Teacher allow strategy app Process Revised standards >150 schools evaluated evaluated communicated and acted on Wave 1 Districts re-trained New capabilities achieve in data tracking tools Construction Planning phase >225 classro Construction Planning phase >225 classro Constructed Planning phase >225 classro Constructed Planning phase >225 classro Construction Planning phase >225 classro Constructed Planning phase >225 classro Constructed Planning phase >225 classro Constructed Planning phase Pla	Jun Jul Aug Sep Oct Nov Dec Jan Math and English lesson plans ready for >40k teachers complete for >40k teachers Systemic changes implemented Process Revised standards >150 schools evaluated and acted on Wave 1 Districts re-trained on processes New capabilities achieved Distrining in data tracking tools on u Construction Planning phase sites agreed ends New Standards >225 classrooms Construction Planning phase Substructed and further New Standards Planning phase Mathematical Standards Planning phase Needs assessment WASH units construction New	Jun Jul Aug Sep Oct Nov Dec Jan Feb Math and English lesson plans ready for >40k teachers Systemic changes implemented Process Revised standards evaluated communicated Districts re-trained n processes Revised ends New capabilities achieved Districts train on processes New capabilities achieved Districts train New Capabilities achieved and furnisher Needs assessment New MASH units construction New WASH	Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Math and English lesson plans ready for >40k teachers complete for >40k teachers com Systemic changes implemented Process Revised standards >150 schools evaluated evaluated communicated Districts re-trained on processes State agreed New capabilities achieved Substricts trained on processes Substricts re-trained New capabilities achieved Substricts trained New capabilities achieved Substricts trained New capabilities achieved New Construction New WASH units construction New WASH const New MASH const New MAS	Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr Math and English lesson plans ready for >40k teachers Systemic changes implemented Process Revised standards Payroll Districts re-trained on processes Construction Districts re-trained on processes New capabilities achieved New capabilities achieved New capabilities achieved New Capabilities achieved New WASH units construction New WASH construct-	Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Math and English lesson plans ready for >40k teachers Systemic changes implemented Process Revised standards Process Revised standards Process Revised standards Districts re-trained New capabilities achieved Districts trained in data tracking tools New capabilities achieved Districts trained in data tracking tools On going training Districts re-trained New capabilities achieved Districts trained New capabilities achieved Districts trained New capabilities achieved and acted on Wave 2 Substricts re-trained New capabilities achieved Districts trained New capabilities achieved and furnished Construction Planning phase States agreed ends New WASH units construction New WASH construct- Material Mathematical Mathematical Mathematical Constructs New WASH construct- Material Mathematical Mathematical Mathematical Constructs New WASH construct- Material Mathematical Mathematical Constructs New WASH constructs New Mathematical Mathematical Mathematical Constructs New WASH constructs New WASH constructs New WASH constructs New Mathematical Mathematical Constructs New Mathematical Mathematical Mathematical Constructs New Mathematical Mathematical Mathematical Constructs New Mathematical Mathematical Mathematical Constructs New Mathematical Mathe









PRIORITIES Private Sector Development PSD KRA 1: Create 10,000 jobs across key agriculture value chains

PSD KRA 1: Create 10,000 jobs across key agriculture value chains						
Priority Initiatives	Sub initiatives					
 Increase agricultural production and productivity of targeted crops & livestock 	 Provide farmers with access to quality inputs Provide access to extension training and demonstration facilities Provide access to agriculture machinery Increase land cultivation and IVS to promote multiple cropping and replant tree crops Promote poultry production (backyard and large scale layer) 					
2 Enhance commercial agriculture development	 Transform ABCs and FBOs Develop agro-processing facilities and expand offtake markets (MAFFS/MTI) Feeder road program to connect target crops to markets Facilitate access to finance for farmers and agribusinesses (MAFFS/MTI) 					

THE PRESIDENT'S **RECOVERY** PRIORITIES THE PRESIDENT'S PRIORITIES
PRIORITIES
Private Sector Development
Including agribusinesses across key value chains,

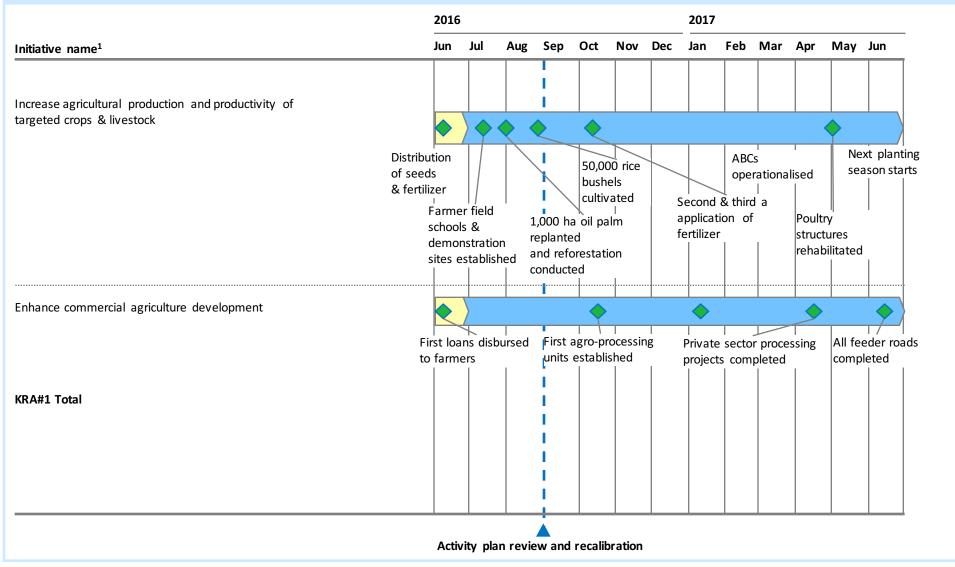
PSD KRA 2: Support 1,000 MSMEs to increase their competitiveness, including agribusinesses across key value chains

Priority Initiatives	Sub initiatives
1 Develop and opera- tionalize institutional framework to support SMEs	 Operationalise SMEDA, including support for key policy reforms Facilitate provision of business development training and technical assistance to MSMEs Increase financial inclusion of SMEs in the real economy/sectors (Real Sector Growth Facility)
2 Improve access to markets across key value chains	 Increase number of SMEs/agribusinesses working with smallholder farmers and entrepreneurs (MAFFS/MTI)
	2. Increase the quantity of locally sourced crops in institutional feeding contracts
	3. Develop capacity of Standards Bureau, PMB, and SLIEPA
	4. Establish and operationalise the Sierra Leone Local Content Agency (SLLCA)
3 Improve the business	1. Reduce time and cost of registering a business
enabling environment	2. Develop a collateral registry
	3. Increase access to quality, efficient and effective commercial justice





PSD KRA 1: Create 10,000 jobs across key agriculture value chains

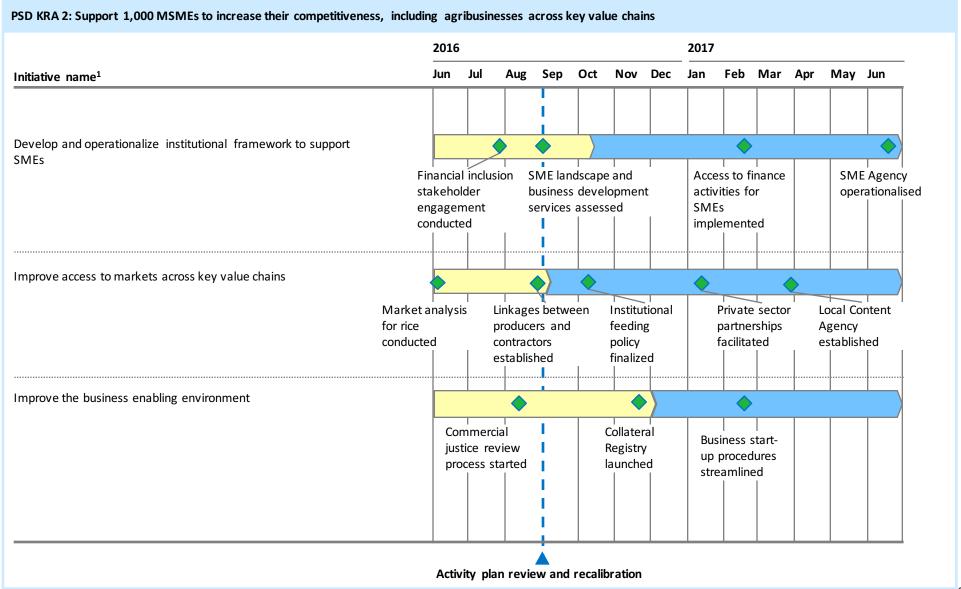




PSD KRA 2: Support 1,000 MSMEs to increase their competitiveness, including agribusinesses across key value chains

Implementation Tracking







Water KRA 1: Provide access to sa	fe, affordable and sustainable water supply services to 600,000 more people in Freetown
Priority Initiatives	Sub initiatives
1 Rehabilitate existing Freetown water supply infrastructure and imple- ment pro-poor water supply	 Enact water sector Bills Establish project management unit for Freetown Water Supply Solution (capacity of GVWC project team will be enhanced) Rehabilitate bulk treatment facilities (100,000 people with access to safe drinking water supply) Rehabilitate transmission system (90,000 people with access to safe drinking water supply) Rehabilitate distribution network (324,000 people with access to safe water supply) Enhance the Allen Town water supply system (30,000 people with access to safe water supply) Enhance the Allen Town water supply system (30,000 people with access to safe water supply) Enhance Babadori water supply system (30,000 people with access to safe water supply) Enhance Babadori water supply system (30,000 people with access to safe water supply) Enhance water supply to Wilberforce and surrounding communities (Spur Road pumps) (20,000 people with access to safe water supply) Install re-chlorination facility at Spur Hill Reservoir Implement pro-poor interventions (30,000 people with access to safe water supply)
Protection and regeneration of 90% of catchment areas under serious threat to safeguard water security and reduce climate change vulnerability	1. Protect 90% of catchments under serious threat (improved raw water quality and quantity)
3 Improvement of operating cost coverage from <1 to 1.5 times	 Purchase utility vehicles, equipment and supplies (backhoe, excavator, compressors etc) Strengthen GVWC and build human capacity and project management capabilities Procure and install 15,250 meters and accessories
Develop Water Supply Master Plan for Freetown, including feasibility study of Rokel River	 Develop a water sector road map and provide coordination support Develop a water supply master plan for Freetown, including feasibility study of Rokel River (100,000m3 per day of new water supply capacity identified for 2 million people)

Water Water water supply to 700,000 people in the provinces

Water KRA 2: Provide safe w	ater supply to 700,000 more people in the provinces
Priority Initiatives	Sub initiatives
 Provide and restore access to water supply in 400 Rural communities 	 Conduct water point mapping and WASH baseline survey Rehabilitate, deepen and construct up to 149 water points for 400 rural communities
2 Provide and restore access to water supply in 2 unserved towns	1. Construct/rehabilitate water supply schemes and establish functioning management structures
3 Ensure water security through water resource management and hydrological monitoring	1. Institutionalise water resources management (hydrological monitoring)
Provide and restore access to water and sanitation in 5 districts (Pujehun, Kono, Kambia, Koinadugu, Bonthe)	 Provide safe water supply facilities through a technology mix to 578,000 people Develop National RWSS Programme Strengthen rural water sector institutions and build human capacity Strengthen rural water sector project management capabilities



Water KRA 1: Provide access to safe, affordable and sustainable water supply services to 600,000 people in Freetown

Implementation Tracking



Water KRA 1: Provide access to safe, affordable and sustainable water supply services to 600,000 people in Freetown 2016 2017 Jul Nov Dec Jan Jun Aug Sep Oct Feb Mar Apr Mav Jun Initiative name¹ Rehabilitate existing Freetown water supply infrastructure and implement pro-poor water supply 4.4km Transmission mains and Cross 83km of Operational Budget connections between Mile 13 and Spur 83km of Urban Urban main approval Secured Road Rehabilitated main Replaced/ Replaced/ -Donor funds released Treatment works refurbished Extended Extended (Filters, Clarifiers & Controls System) Protection and regeneration of 90% of catchment areas under serious threat to safeguard water security and reduce climate change vulnerability Catchment Areas for 90% of Catchment Areas all GVWC Dams of GVWC Dams Secured delineated and Regenerated Improvement of operating cost coverage from <1 to 1.5 times Communication Strategy Create Customer Awareness on **Revenue Generation** for enhancing Operating Tariff structure, Billing and Enhanced from <1 to Cost Coverage Developed Payment for Water Consumption 1.5 Develop Water Supply Master Plan for Freetown, including feasibility study of Rokel River ToR for Freetown GVWC Bill Freetown Master Plan Freetown Water Master Plan Study Feasibility enacted Master Consultancy prepared Study Report Approved Plan developed Activity plan review and recalibration

1 Indicators, targets and data sources for all initiatives are under review



Implementation Tracking



Water KRA 2: Provide safe water supply to 700,000 people in the provinces

		2016							2017					
Initiative name ¹		Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Provide and restore access to water supply in 400 Rural communities			•						1					
	Tender	r Docu	uments	for	Nati	ional W	/atSan	Baselin	e Valu	es		Up to	o ['] 149 w	vater
	149 W	'ater p	oints		Esta	blished	d and V	Vaterpo	oints			point	schem	nes
	schem	es Fin	alized		Ma	pped A	cross tł	ne Coui	ntry.			opera	ational	
Provide and restore access to water supply in 2					<u> </u>									
unserved towns					_									
	Tend	er Do	cument	ts	Institu	tion	['] Tech	nical A	ssistar	nce in p	blace fo	or I	nfrastru	ucture
	for si	mall T	owns w	vater	Streng	thening	g Imp	rove op	erating	g cost	covera	ge r	rehabilit	tated
	supp				Consul	tant		-		-	rnance	-	and bui	lt
	scher	mes fi	inalized	l,	Procur	ed					, сара			
					1 - C		build	ling an	d proje	ct coo	rdinatio	on		
Ensure water security through water resource management and hydrological monitoring														
	Resources for Base	T	SALV		Baselin		 Mandal			 /ator c			4	NWRM
	survey and Water				mappin		ey anu			ationw	ervice I ide	парре	u	establi
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Provide and restore access to water and sanitation in 5 districts (Pujehun, Kono, Kambia, Koinadugu,														
Bonthe)		125	boreho	oles	1	Rehabi	litation	of 148	5 1	500 tra	ained W	VASH	commu	nities
		con	structed	b	1	water	ooints		3	90 san	itation	facilitie	es cons	tructed ir
			1		-		1	1	р	ublic ir	nstitutic	ons		
		۰												
		Activ	nty pla	n revi	ew and	recalib	ration							

1 Indicators, targets and data sources for all initiatives are under review



Energy KRA 1: Double Access to Electricity from 125,000 to 250,000 households

Energy KRA 1: Double Access to E	lectricity from 125,000 to 250,000 households
Priority Initiatives	Sub initiatives
 Improve conditions for rural access to renewable off-grid electricity Accelerate T&D projects in energy pipeline so that access increases by >125,000 households through new T&D installations 	 Install electricity in schools, hospitals and other institutions and build solar systems Implement Energy Revolution; install 250,000 solar household systems Install 10,000 (of total 50,000) Solar Street Lights in Chiefdom HQ Towns10 - TN / MOFED New T&D connection from Bumbuna to Waterloo 225kV transmission line from Waterloo to Manor Substation, national grid system T&D upgrades in Western Area and Wellington Express line Bo-Kenema T&D network rehabilitation and upgrades Upgrade and expand T&D network in Koidu Complete connections for 22 unserved communities in Western Area network Procure and install 55,000 prepaid meters T&D / distribution and supply for 19 MW thermal systems for 10 districts HQs T&D for Charlotte 2.2 MW T&D for Bankasoka 2.2 MW T&D for Makali 120kW T&D for 25MW Betmai hydro IPP
3 Provide technical and transactional support to ensure delivery of generation projects and strengthening of sector	 Establish renewable energy policy & energy efficiency policy Institute immediate tariff adjustment to respond to inflation since last increase Review Electricity Act and pertinent legal and regulatory frameworks and establish standardised processes and instruments Operationalise committee on Energy Sector Reform Institute tariff reform framework
4 Enhance skill base for utility management, opera- tion and maintenance of generation and T&D assets	 Facilitate improvement of basic engineering training and rehabilitation and equipping of training school Provide specialization trainings to senior technicians and engineers



Energy KRA 2: Double the total operational power generation capacity from 75 MW to 150 MW

Energy KRA 2: Double the to	tal operational power generation capacity from 75 MW to 150 MW
Priority Initiatives	Sub initiatives
1 Accelerate projects in energy pipeline so that operational capacity increases by >50MW and PPAs are ratified for >100MW of oncoming generation	 Submit sector wide, Policy Letter required by WB for approval of CEC PRG Establish collection account and Sector Wide Budget Implement EDSA Management Contract and business plan Secure World Bank Partial Risk Guarantee (PRG)
2 >150MW of new generation moved through pipeline to COD or Power Purchase Agreement (PPA) ratification	 6MW Solar Park 5MW Solar Era – IPP 50 MW HFO - Satarem IPP 50 MW HFO Fast track - Sinohydro EPC Charlotte (2.2MW) Minihydro Bankasoka (2.2MW) MiniHydro 120KW Makale 19MW thermal for 10 district HQ town 25 MW Betmai hydro IPP
3 Rehabilitation of generation and trans- mission networks to reduce technical losses	 Repair substations nationwide Provide protection for primary substations Repair and commission 6 power plants (30MW) Sign and operationalize O&M contracts for Thermal Plants



Implementation Tracking



Energy KRA 1: Double access to electricity from 125,000 to 250,000 households

	2016	2016							2017					
Initiative name ¹	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Improve conditions for rural access to renewable off-grid electricity							-							
	out for	ncement 50,000 so old syste	olar		ID appro				ns			of stree HQ towr		
Accelerate T&D projects in energy pipeline so that access increases by >125,000 households through new T&D installations											•			
	Exim	Bank s	ment w signed f una to v	for	lin	e bypa	on Expr ss ion sta		and Ke	nema	T&D ne	AfDB fo etwork pgrade	or Bo	
Provide technical and transactional support to ensure delivery of generation projects and strengthening of sector														
		rim adji emente	usted to ed		enewal oublic s					ment d icers D		by		
Enhance skill base for utility management, operation and maintenance of generation and T&D assets														
				-		gen stuc	oll first eral tra lents ir abilitate	ining	s	olan to	ed for technio	ent busine cal train or EGT(ning	
		vity pla					ities/cu	rricula						

1 Indicators, targets and data sources for all initiatives are under review





Energy KRA 2: Double the total operational power generation capacity from 75MW to 150MW 2016 2017 Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr Jun May Jun Initiative name¹ Accelerate projects in energy pipeline so that operational capacity increases by >50MW and PPAs are ratified for >100MW of oncoming generation Cabinet approval of Partial Risk EDSA management Power of Collection sector policy letter Account transferred to Guarantee contract executed (pre-June 2016) approved by Independent Agent World Bank >150MW of new generation moved through pipeline to COD or Power Purchase Agreement (PPA) ratification Charlotte & 5MW Solar Era IPP HFO Sinohydro and Bankasoka hydro Satarem commercial installation starts projects operation begins commissioned Rehabilitation of generation and transmission networks to reduce technical losses Kingtom, Lungi, Bo stations repaired and re-commissioned Activity plan review and recalibration



GOVERNANCE KRA 1: Improve	d service delivery and efficiency of Government spending for recovery priority sectors
Priority Initiatives	Sub initiatives
1 Improve efficiency and effectiveness of Freetown port	 Create a centralised customer service hotline to understand and act on customer feedback Develop and implement a public outreach strategy to clarify port operations and increase accountability Establish a single window system (one-stop shop) Improve monitoring and consolidated reconciliation reporting (Bollore, Shipping Line, Scanning, NRA & Ports) - in coordination with ACC) Update and streamline clearance process map Increase and align operator and agency working hours Develop a ports masterplan
Implement the pay no bribe campaign ("PNB")	 Rehabilitate the port exit road Establish reporting centre as main mechanism through which bribery can be reported Launch PNB hotline and reporting platform, creating channels for the public to report instances of bribery. ACC to provide MDAs with monthly reports to enable targeting and resolution (also made publicly available). ACC to track MDA resolution and publish results on a quarterly basis
3 Improve governance of the drug supply and distribution chain	 Support and monitor the restructuring process of the National Pharmaceutical Procurement Unit. Streamline reporting channels to build transparency and accountability within the national PSM system. Address needs for emergency stock delivery at PHUs and prevent future stock outs of essential RMNCH commodities.
4 Support cleaning and sustainability of Government payrolls	 Clean MOHS payroll Clean MEST payroll



Implementation Tracking



Governance KRA 1: Improve service delivery and efficiency of Government spending for priority sectors 2016 2017 Jul Sep Oct Nov Dec Jan Feb Mar Apr Jun Aug May Jun Initiative name¹ Implement a Pay No Bribe programme across key sectors Pay No Bribe Quarterly reporting Campaign to public and MDAs launched commenced and will be ongoing Improve efficiency and effectiveness of the Port Rehabilitation Consolidated Public outreach Full customer of port exit road feedback service reconciliation strategy completed report design Implementation implemented completed initiated Clean payroll in health and education Clean Clean Payroll Payroll for MOHS for MEST Improve Governance of Drug Supply Chain Review of the supply RRIVs and reporting tools chain completed & distributed to all health implementation facilities within the districts plan agreed and receipt confirmed Activity plan review and recalibration

1 Indicators, targets and data sources for all sub-initiatives are under review Note: Funding confirmed for the first three months



- Context and introduction
- Sector Key Results, Priority Initiatives, Sub-Initiatives and Milestones
- Sub-Initiative funding sources
- Glossary

THE PRESIDENT'S RECOVERY PRIORITIES

KRA by sector		Sources of funding	
Health	 Save the lives of 600 women and 5,000 children 		JSI Global Fund BMZ
	 Prevent, detect, respond to epidemics and ensure zero cases of EVD 	USAID AfDB	WHO Global Fund CDC
Education	 Improve learning outcomes by training at least 40,000 teachers in core subjects and reducing overcrowding in severely affected schools 	 DFID GPE World Bank UNICEF/Dutch Gove AfDB 	rnment
	 Phase in nationwide school feeding for 1.2 million children in all GoSL and GoSL assisted primary schools 	WFPCRS	
Private Sector Development	 Create 10,000 agricultural jobs across key value chains 	 AfDB Japan 	FAO UNDP WB
	 Increase growth and competitiveness of 1,000 SMEs across key value chains 	 GoSL AfDB USAID IFC UNDP Chevron EIF CORDAID WB DFID 	

THE PRESIDENT'S RECOVERY PRIORITIES

Sub-initiative funding sources (2/2)

KRA by sector		Sources of funding				
Social Protection	 Ensure continuous care for EVD- affected persons and survivors 	DFIDConsortium				
	 Provide income support to 59,000 vulnerable households 	GoSLWorld Bank				
Water	 Provide safe, affordable and sustainable water supply services to 600,000 people in Freetown 	 GoSL AfDB DFID MCC 				
	 Provide safe water supply to over 700,000 more people in the districts 	AFDBDFIDUNDP				
Energy	 Double the total operational power generation capacity from 75MW to 150MW 	 GoSL ADB IDB DFID WAPCOS World Bank 				
	 Double access to electricity from 125,000 to 250,000 households 	 GoSL MCC World Bank Independent power producers 				
Governance	 Improved service delivery and efficiency of Government spending for recovery priority sectors 	DFIDUSAID				



- Context and introduction
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- Glossary





Glossary (2/3)

HFO: HQ:	Heavy Fuel Oil Headquarter
HR:	Human Resource
HRH:	Human Resources for Health
IPC:	Infection Prevention and Control
IPP:	Independent Power Producer
IVS:	Inland Valley Swamps
KPIs:	Key Performance Indicators
KRA:	Key Result Area
KW:	Kilowatts
LIPW:	Labour Intensive Public Works
LLINs:	Long Lasting Insecticidal Nets
MAFFS:	Ministry of Agriculture Forestry and Food Security
MCC:	Millennium Challenge Corporation
MDA:	Ministries Department and Agencies
MEST:	Ministry of Education Science and Technology
M&E:	Monitoring and Evaluation
MoHS:	Ministry of Health and Sanitation
MSMEs:	Micro Small and Medium Enterprises
MSWGCA:	Ministry of Social Welfare Gender and Children's Affairs
MTI:	Ministry of Trade and Industry



MW:	Megawatts
NRA:	National Revenue Authority
NWRMA:	National Water Resources Management Agency
O&M:	Operations and Management
PHUs:	Peripheral Health Units
PMB:	Producing Marketing Board
PNB:	Pay No Bribe
PPAs:	Power Purchase Agreements
PRG:	Partial Risk Guarantee
PSD:	Private Sector Development
PSM:	Pharmaceutical Standards Manager
RMNCH:	Reproductive, Maternal, Newborn and Child Health
RWSS:	Rural Water Supply and Sanitation
SALWACO:	Sierra Leone Water Company
SLLCA:	Sierra Leone Local Content Agency
SLIEPA:	Sierra Leone Investment and Export Promotion Agency
SMEs:	Small and Medium Enterprises
SMEDA:	Small and Medium Enterprise Development Agency
SRH:	Sexual and Reproductive Health
T&D:	Transmission and Distribution
WASH:	Water, Sanitation & Hygiene
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